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Contemporary Amperex Technology Co., Limited

寧德時代新能源科技股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 3750)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED JUNE 30, 2025

The board of directors (the “**Board**”) of Contemporary Amperex Technology Co., Limited (the “**Company**”) hereby announces the unaudited interim results of the Company and its subsidiaries for the six months ended June 30, 2025. This announcement, containing the full text of the 2025 interim report of the Company, complies with the relevant requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited in relation to information to accompany preliminary announcements of interim results.

PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT

This results announcement will be published on the website of The Stock Exchange of Hong Kong Limited (www.hkexnews.hk) and the Company's website (www.catl.com).

The 2025 interim report will be published on the aforesaid websites of The Stock Exchange of Hong Kong Limited and the Company and will be despatched to the shareholders of the Company who have indicated their wish to receive a printed copy in due course.

2025 INTERIM DIVIDEND AND CLOSURE OF REGISTER OF MEMBERS

The Company will distribute the interim dividend in cash to its shareholders in the amount of RMB10.07 (tax included) per 10 Shares based on the distributable share capital of the Company of 4,536,677,801 Shares (being the Company's total share capital of 4,559,310,311 shares excluding 22,632,510 shares held in the dedicated repurchase account). The interim dividend is denominated and declared in Renminbi and paid to holders of A Shares in Renminbi and to holders of H Shares in Hong Kong dollars. The actual amount of the interim dividend for H Shares distributed in Hong Kong dollars shall be calculated at the central parity rate of RMB against HK dollars as announced by the People's Bank of China on June 30, 2025. Based on the aforementioned dividend distribution plan, the Board resolved to distribute the interim dividend in cash to holders of H Shares whose names appear on the register of members of the Company at the close of business on August 19, 2025 in the amount of HK\$11.04 (tax included) per 10 H Shares on September 15, 2025.

In order to determine the entitlement of holders of H Shares to the interim dividend, the register of members of H Shares of the Company will be closed from Thursday, August 14, 2025 to Tuesday, August 19, 2025 (both days inclusive), during which period no registration of H Shares of the Company will be effected. Shareholders whose names appear on the register of members of H Shares of the Company on Tuesday, August 19, 2025 shall be entitled to the interim dividend. Where the holders holding H Shares who have not registered with the Company intend to receive the interim dividend, all share certificates and transfer documents must be lodged with the Company's H Share registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, not later than 4:30 p.m. on Wednesday, August 13, 2025.

By order of the Board
Contemporary Amperex Technology Co., Limited
Mr. Zeng Yuqun
Chairman of the Board, Executive Director and General Manager

Ningde, the PRC, July 30, 2025

As at the date of this announcement, the Board comprises Mr. Zeng Yuqun as chairman and executive Director; Mr. Pan Jian, Mr. Li Ping, Mr. Zhou Jia, Dr. Ouyang Chuying and Mr. Zhao Fenggang as executive Directors; and Dr. Wu Yuhui, Mr. Lin Xiaoxiong and Dr. Zhao Bei as independent non-executive Directors.



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Definitions

Item	Definition
Company, the Company, CATL	Contemporary Amperex Technology Co., Limited
the Group	Contemporary Amperex Technology Co., Limited and its subsidiaries
CSRC	China Securities Regulatory Commission (中國證券監督管理委員會)
Shenzhen Stock Exchange	Shenzhen Stock Exchange
Hong Kong Stock Exchange	The Stock Exchange of Hong Kong Limited
Net Zero Tracker	a global database and analytical tool that monitors net zero commitments from countries, regions, cities, and major companies
SNE Research	a South Korean consultancy in the new energy sector providing global market research and advisory services for the battery industry
Rho Motion	a UK-based research company focused on energy transition markets, providing market research and consultation services for industries such as new energy vehicles and batteries, energy storage, new energy vehicle charging infrastructure, and battery recycling
EV batteries	cells, modules, battery boxes and battery packs within EV batteries
ESS batteries	cells, modules, battery boxes and battery cabinets within ESS batteries
GWh	Gigawatt-hours, a unit of electric energy, 1GWh=1 billion Wh
MWh	Megawatt-hours, a unit of electric energy, 1MWh=1 million Wh
TWh	Terawatt-hours, a unit of electric energy, 1TWh =1 billion kWh
BEV	battery electric vehicle
REV	range-extended electric vehicle
PHEV	Plug-in hybrid electric vehicle
HEV	hybrid electric vehicle
C or C-rate	charge and discharge rate, an indicator for battery charge and discharge speed. A 1C rating means a battery can be charged or discharged completely in one hour at its rated capacity; a 4C rating means a battery can be charged or discharged completely in 15 minutes at its rated capacity
CTC	cell-to-chassis, a technology that integrates battery cells directly into the vehicle chassis without modules nor packs
CTP	cell-to-pack, a technology that integrates battery cells directly into the battery pack without modules

Definitions

DPPB	defective parts per billion, a quality control measurement in manufacturing
2021 Share Incentive Plan	the restricted stock and stock option incentive plan approved and adopted by Shareholders of our Company on 12 November 2021
2022 Share Incentive Plan	the restricted stock and stock option incentive plan approved and adopted by Shareholders of our Company on 5 September 2022
2023 Share Incentive Plan	the restricted stock incentive plan approved and adopted by Shareholders of our Company on 24 August 2023
Articles of Association	the articles of association of Contemporary Amperex Technology Co., Limited
Prospectus	the prospectus issued by the Company on 12 May 2025
Hong Kong Listing Rules	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended, supplemented or otherwise modified from time to time
Corporate Governance Code	the Corporate Governance Code set out in Appendix C1 to the Hong Kong Listing Rules
Model Code	the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 to the Hong Kong Listing Rules
Securities and Futures Ordinance or SFO	Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
A Share(s)	ordinary share(s) issued by our Company, with a nominal value of RMB1.00 each, which are listed on the ChiNext of the Shenzhen Stock Exchange and traded in RMB
H Share(s)	foreign share(s) issued by our Company, with a nominal value of RMB1.00 each, which are listed on the Main Board of the Hong Kong Stock Exchange and traded in HK\$
RMB, RMB1,000 and RMB100 million	Renminbi 1 Yuan, Renminbi 1,000 Yuan, Renminbi 100 million Yuan, the lawful currency in circulation in the PRC. Unless otherwise specified, amounts stated in this report are denominated in RMB
Reporting Period	the period from 1 January 2025 to 30 June 2025

Note: In this report, any discrepancies between totals and sums of amounts listed are due to rounding.

Section I Company Profile

I. COMPANY PROFILE

Chinese name of the Company	寧德時代新能源科技股份有限公司
Abbreviation of the Chinese name	寧德時代
English name of the Company	Contemporary Amperex Technology Co., Limited
Abbreviation of the English name	CATL
Legal representative	Zeng Yuqun
Registered address	No. 2, Xingang Road, Zhangwan Town, Jiaocheng District, Ningde City, Fujian Province, the PRC
Postal code of the registered address	352100
Website	https://www.catl.com
Email	CATL-IR@catl.com
Principal Place of Business in Hong Kong	13/F, LKF29, 29 Wyndham Street, Central, Hong Kong

II. COMPANY STOCK OVERVIEW

Stock class	Stock exchange	Stock abbreviation	Stock code
A Share	Shenzhen Stock Exchange	寧德時代	300750
H Share	The Stock Exchange of Hong Kong Limited	CATL	03750

III. INFORMATION DISCLOSURE AND PREPARATION LOCATION

Stock class	Media for disclosure of information
A Share	Websites: CNINFO Network (http://www.cninfo.com.cn) Shenzhen Stock Exchange (https://www.szse.cn) Newspapers: China Securities Journal, Shanghai Securities News, Securities Times and Securities Daily
H Share	Websites: HKEXnews website of Hong Kong Stock Exchange (https://www.hkexnews.hk) the Company's official website (https://www.catl.com)

IV. CONTACT PERSON AND CONTACT INFORMATION

	Board Secretary	Securities affairs representative
Name	Jiang Li (蔣理)	Chen Jin (陳津)
Address	No. 2, Xingang Road, Zhangwan Town, Jiaocheng District, Ningde City, Fujian Province, the PRC	No. 2, Xingang Road, Zhangwan Town, Jiaocheng District, Ningde City, Fujian Province, the PRC
Telephone	0593-8901666	0593-8901666
Fax	0593-8901999	0593-8901999
E-mail	CATL-IR@catl.com	CATL-IR@catl.com

V. OTHER RELATED INFORMATION

Serial number	Category	Details
1	Executive Directors	Mr. Zeng Yuqun Mr. Pan Jian Mr. Li Ping Mr. Zhou Jia Dr. Ouyang Chuying Mr. Zhao Fenggang
2	Independent Non-executive Directors	Dr. Wu Yuhui Mr. Lin Xiaoxiong Dr. Zhao Bei
3	Supervisors	Mr. Wu Yingming Ms. Feng Chunyan Dr. Liu Na
4	Strategy Committee	Mr. Zeng Yuqun (Chairperson) Mr. Pan Jian Mr. Li Ping Mr. Zhou Jia Dr. Ouyang Chuying Mr. Zhao Fenggang
5	Audit Committee	Dr. Wu Yuhui (Chairperson) Mr. Lin Xiaoxiong Dr. Zhao Bei
6	Nomination Committee	Mr. Lin Xiaoxiong (Chairperson) Dr. Wu Yuhui Mr. Zeng Yuqun
7	Remuneration and Appraisal Committee	Dr. Zhao Bei (Chairperson) Mr. Lin Xiaoxiong Mr. Li Ping
8	Joint Company Secretaries	Mr. Jiang Li Ms. Jian Xuegen
9	Authorized Representatives	Mr. Pan Jian Mr. Jiang Li
10	Legal Advisors as to Laws of Hong Kong, China	Linklaters 11/F, Alexandra House, Chater Road, Central, Hong Kong
11	PRC Legal Advisors	Llinks Law Offices 19/F, One Lujiazui, 68 Yin Cheng Road Middle, Shanghai, PRC
12	Compliance Advisor	China Securities (International) Corporate Finance Company Limited 18/F, Two Exchange Square, 8 Connaught Place, Central, Hong Kong
13	Custodian of A shares	China Securities Depository and Clearing Corporation Limited Shenzhen Branch 25th Floor, Shenzhen Stock Exchange Plaza, No. 2012, Shennan Avenue, Lianhua Street, Futian District, Shenzhen, China
14	H Share Registrar	Computershare Hong Kong Investor Services Limited Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong

Section II Financial Highlights

I. KEY FINANCIAL PERFORMANCE AND ACCOUNTING DATA

Unit: RMB'000

	This Reporting Period	Same Period of Last Year	Increase/Decrease in This Reporting Period over the Same Period of Last Year
Revenue	178,886,253	166,766,834	7.27%
Profit attributable to owners of the Company	30,512,219	22,937,461	33.02%
Net cash generated from operating activities	58,687,066	44,708,955	31.26%
Basic earnings per Share (RMB/Share)	6.92	5.21	32.82%
Diluted earnings per Share (RMB/Share)	6.92	5.21	32.82%
Weighted average return on net assets	11.64%	11.42%	0.22%
	At the End of This Reporting Period	At the End of Last Year	Increase/Decrease at the End of This Reporting Period over the End of Last Year
Total assets	867,181,431	786,658,123	10.24%
Equity attributable to owners of the Company	294,923,020	246,930,033	19.44%

Section II Financial Highlights

II. DIFFERENCES IN ACCOUNTING DATA UNDER DOMESTIC AND INTERNATIONAL ACCOUNTING STANDARDS

1. Differences in net profits and net assets in the financial report disclosed simultaneously according to the international accounting standards and PRC accounting standards

☒ Applicable ☐ Not applicable

Unit: RMB'000

	Profit attributable to owners of the Company		Equity attributable to owners of the Company	
	Amount for the current period	Amount for the previous period	Amount at the end of the period	Amount at the beginning of the period
According to PRC accounting standards	30,485,139	22,864,987	294,923,020	246,930,033
Items and amounts adjusted according to international accounting standards				
Impact of passive dilution of equity interest in associates	27,080	72,474		
According to international accounting standards	30,512,219	22,937,461	294,923,020	246,930,033

2. Differences in net profits and net assets in the financial report disclosed simultaneously according to foreign accounting standards and PRC accounting standards

☐ Applicable ☒ Not applicable

During the Reporting Period, there is no difference in net profits and net assets in the financial report disclosed by the Company according to foreign accounting standards and PRC accounting standards.

3. Description of differences in accounting data under domestic and international accounting standards

☐ Applicable ☒ Not applicable

Section III Management Discussion and Analysis

I. INDUSTRY OVERVIEW DURING THE REPORTING PERIOD

1. Classification

The Company is engaged in the R&D, production and sales of EV batteries, ESS batteries, and battery recycling products. According to the Industrial Classification and Coding for National Economic Activities (GB/T 4754-2017) issued by the National Bureau of Statistics of China, the Company is under the sub-category C3841 Lithium-ion Battery Manufacturing, of category C38 Electrical Machinery, and Equipment Manufacturing, and Class C Manufacturing Industry.

2. Industry Development and Outlook

In order to address the global challenge of climate change and promote sustainable development, many countries have introduced strategies to advancing clean energy transition and build a green, low-carbon economy. According to the Net Zero Tracker, a Net Zero organization, 220 countries and regions have set and published respective Nationally Determined Contributions (NDCs) for carbon reduction, with a focus on key carbon emission sectors such as power, transportation, and industrials. High-quality lithium-ion batteries, with advantages such as high energy density, long cycle life, outstanding stability, and safety, play a crucial role as the core energy storage carrier in the low-carbon society and energy transition. The relevant industries have been undergoing rapid growth in recent years.

(1) EV Battery Industry

The global demand for NEVs continues to grow, primarily due to the increasing number of available NEV models on the roads, acceleration of the intelligentization, improvement in battery performance, and the continuous enhancement of the infrastructure for battery charging and swapping. According to SNE Research, from January to May 2025, a total of 7.520 million new energy vehicles were sold in the world, representing a year-on-year increase of 32.4%. According to the China Association of Automobile Manufacturers (CAAM), from January to June 2025, a total of 5.878 million new energy vehicles were sold in China, of which a total of 5.524 million passenger NEVs were sold, representing a year-on-year increase of 34.3% and a penetration rate of 50.4%; a total of 0.354 million commercial NEVs were sold, representing a year-on-year increase of 55.9% and a penetration rate of 21.8%. According to the European Automobile Manufacturers' Association (ACEA), the number of new energy passenger vehicles sold in European countries reached 1.782 million from January to June 2025, representing a year-on-year increase of 23.6% and a penetration rate of 26.1%. The growth in sales volume of NEVs led to a growing demand for EV batteries. From January to May 2025, the global EV battery usage volume was 401.3GWh, up 38.5% year-on-year, according to SNE Research.

Section III Management Discussion and Analysis

(2) Energy Storage Industry

Driven by global clean energy transition targets, the installed capacity of wind power and PV power continued to expand. In particular, according to data from the National Energy Administration, the installed capacity of China's incremental wind power and PV power reached 263.6GW from January to June 2025, representing a year-on-year increase of 105.4%. The demand for ESS batteries continues to grow rapidly, driven by the increasing proportion of wind power and PV power installations, higher flexibility requirements for power systems, power demand from data centers, advancements in energy storage technology, and decreasing system costs. In the domestic market, the newly installed capacity of China's new types of energy storage reached 42.6GWh from January to June 2025, representing a year-on-year increase of 27.5%, according to the China Energy Storage Alliance. According to data from Rho Motion, the market research agency, the global installed capacity of battery energy storage systems reached 86.7GWh from January to June 2025, representing a year-on-year increase of 54%.

(3) Battery Materials and Recycling Industry

The demand for battery materials has been continuously growing, due to the continuous expansion of the EV battery and ESS battery market. According to SMM, the total production volume of NCM and LFP cathode materials in China reached 1.923 million tons from January to June 2025, up 61.1% year-on-year. In addition, as early installed lithium batteries are gradually entering the retirement phase, and the gradual improvement in recycling systems, the battery recycling industry continued to grow. According to the data available at Mysteel, the volume of retired lithium-ion batteries collected in China reached 388,000 tons from January to June 2025, up 5.2% year-on-year.

3. The Company's Industry Position

The Company is a global leader in both the EV battery and ESS battery. According to SNE Research, the EV battery usage of the Company achieved a global market share of 38.1% from January to May 2025, representing an increase of 0.6 percentage points compared to the same period last year. In the energy storage sector, the Company maintained its global No. 1 position in terms of ESS battery production for the period from January to June 2025 according to ICCSINO Data.

Section III Management Discussion and Analysis

II. THE COMPANY’S MAIN BUSINESS DURING THE REPORTING PERIOD

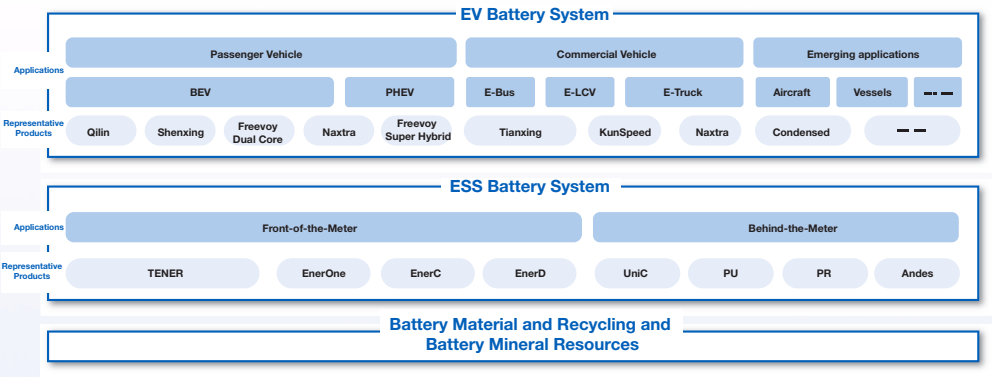
1. Main Business

The Company, as a global leader in innovative new energy technologies, is mainly engaged in the R&D, production, and sales of EV batteries and ESS batteries. The Company aims to promote the replacement of mobile fossil energy and stationary fossil energy by utilizing electrification and intelligentization to accelerate the application of integrated innovative solutions. As of the end of the Reporting Period, the Company has established six major research and development centers and 13 battery manufacturing bases worldwide, covering the most extensive global customer base in the power and energy storage sectors.

With years of expertise in the lithium-ion battery industry, the Company has developed a highly efficient, proprietary, and full-chain R&D capability. It possesses technological advantages and forward-looking research and development deployment throughout the battery value chain, including battery materials, battery systems, and battery recycling. Through innovations in various aspects such as material and material system, structure system, green extreme manufacturing and business models, the Company provides world-class solutions and services for global new energy applications. It has established a comprehensive and advanced product matrix, which can be applied to various fields such as passenger vehicles, commercial vehicles, front-of-the-meter (FTM) energy storage systems, behind-the-meter (BTM) energy storage systems, as well as emerging applications in construction machinery, vessels, and aircraft, which is able to meet the diversified needs of customers and support the development of a global zero-carbon economy.

2. Main Products and Applications

The Company is dedicated to providing world-class EV and ESS battery products and related innovative solutions for global new energy applications. Specifically:



Section III Management Discussion and Analysis

(1) EV Battery System

The Company's EV batteries include cells, modules/enclosures and packs. The Company provides a variety of chemical structures covering a broad range of energy density, such as LFP batteries, high-voltage and medium-nickel NCM batteries, high-nickel NCM batteries, sodium-ion batteries, M3P batteries, and condensed batteries, which feature fast charging, long life cycle, long range, high level of safety, and wide operating temperature range. The Company is also able to integrate multiple chemical systems within a single battery pack by adopting dual-core/multi-core architectures, thereby fully leveraging the performance merits of each chemical system. The Company provides tailored solutions through customization or joint R&D as required by the application and customers to meet varied customer demands for product performance.

In terms of applications in passenger vehicles, the Company's products can be applied in different market segments such as BEVs, REVs, PHEVs and HEVs, and are widely used in private cars and vehicles for business operations. For commercial applications, our products can be applied in buses/coaches and commercial vehicles for road passenger transportation, urban freight distribution, heavy-duty transportation, and road cleaning. In addition, our products also feature high energy density, strong power and a high safety standard, and can also be utilized in electric tools, electric two-wheelers etc.

(2) ESS Battery System

The Company provides battery cells, battery cabinets, energy storage containers, AC-side integrated systems and other solutions for energy storage. Its ESS batteries are widely applied in both FTM and BTM energy storage systems, including utility energy storage, industrial and commercial energy storage, and data center energy storage.

For cells, the Company has developed customized battery cells designed for various scenarios and operating conditions in both FTM and BTM markets, which feature a broad capacity range such as 314Ah and 587Ah, ultra-long life cycle, zero degradation, high level of safety and wide operating temperature range.

In terms of system solutions, for FTM energy storage systems, the Company leverages technologies such as intelligent liquid-cooling temperature control, high-efficiency CTP (Cell-to-Pack) integration, and non-propagation (NP) technology to introduce outdoor liquid-cooling battery cabinets like EneOne, EnerOne Plus and TENER Flex, along with container-based liquid-cooling battery cabinets, including EnerC, EnerC Plus, EnerD, and EnerX, designed for all climate scenarios, as well as the TENER Energy Storage System with a single container energy capacity of 6.25 MWh and TENER Stack, the world's first ultra-large 9MWh energy storage system solution that can be mass produced. For BTM systems, the Company's products cover all voltage platforms from low to medium to high voltage, making them suitable for various application scenarios. The PR Series, Unic Series and PU Series meet the energy storage needs of residential, industrial and commercial and data center applications, respectively.

Section III Management Discussion and Analysis

(3) Battery Materials, Recycling and Mineral Resources

The Company's battery materials mainly include lithium salts, precursors, and cathodes. By recycling metals such as nickel, cobalt, manganese, lithium, phosphorus, iron, aluminum and copper in battery waste for processing, purification and synthesis, the Company is able to produce cathode materials, NCM precursors, phosphorus iron precursors and lithium salts, which are used for manufacturing lithium-ion batteries. It also recycles metals such as copper and aluminum through third parties, so that all critical metals required for battery manufacturing can be effectively recycled.

Besides, to further secure the stable supply of key upstream resources and materials required for battery manufacturing, the Company invests, builds, and operates lithium, nickel, cobalt, phosphorus and related product projects through self-construction, equity investment or joint venture.

3. Business Model

The Company operates independent R&D, procurement, production and sales systems. The Company primarily engage in sales of EV batteries, ESS batteries, battery materials and other related products to achieve profitability. In terms of R&D, the Company has established a comprehensive R&D system, alongside an R&D model based on independent R&D and supplemented by collaboration with external partners. Through digitalization and intelligentization, the Company carries out innovation in material and electrochemistry systems, structure systems, green extreme manufacturing and business models, so as to lead the development of industry technologies. In terms of procurement, the Company selects qualified suppliers through stringent evaluation and assessment procedures, and works closely with suppliers through technology licensing, long-term agreements, joint ventures and other forms of partnerships to ensure continuous technology advancement, reliability and cost competitiveness of raw materials and equipment. In terms of production and sales, the Company arranges production based on market situation and customer demand.

During the Reporting Period, there were no significant changes in the Company's main business model.

Section III Management Discussion and Analysis

4. Major Business Performance Drivers

(1) Continuous Industry Growth

In terms of EV batteries, the growth in global sales of NEVs leads to growing demand for EV batteries. According to statistics of SNE Research, from January to May 2025, global new energy vehicle sales were 7.52 million, up 32.4% year-on-year; the installed capacity of EV batteries for NEVs worldwide was 401.3GWh, up 38.5% year-on-year. The demand for ESS batteries is growing rapidly due to the rising contribution of installed capacity of wind power and PV power, primarily driven by clear energy transition plans in various countries, higher flexibility required in the electrical power system, and advancement of energy storage technology with more compelling cost advantages. According to data from Rho Motion, the market research agency, the global installed capacity of battery energy storage system reached 86.7GWh from January to June 2025, representing a year-on-year increase of 54%.

(2) Further Improved Competitiveness of the Company

The Company adheres to the philosophy of technology leadership, high-quality services and operational excellence, seeking to provide first-class products and solutions to customers globally. The Company has a strong legacy of continuous innovation, profound industry insights and efficient operational management, and we have further improved our competitive advantages in R&D, innovation, extreme manufacturing, supply chain, and sustainable development. With leading competitiveness in the industry, the Company has achieved stellar business growth and creates value for shareholders.

III. CORE COMPETITIVENESS ANALYSIS

1. Comprehensive Full-chain R&D Advantages

Lithium-ion batteries are key components in the global transition to green, low-carbon, and clean energy. The research, development, and mass production of lithium-ion batteries that combine extreme safety, high performance, high quality, and low cost require a high technical threshold. This not only demands deep understanding and application capabilities in multidisciplinary fields such as electrochemistry, thermodynamics, and molecular dynamics as well as fundamental theories covering microscopic, mesoscopic, and macroscopic scales, but also requires strong capabilities in process design, engineering manufacturing, and quality control.

Section III Management Discussion and Analysis

The Company's team has been deeply involved in the lithium-ion battery industry for many years, leveraging its understanding of research methodologies and scientific theories such as molecular dynamics, electrochemical phase-field methods, and phase diagram theory. With its rich experience and technological expertise accumulated in the lithium-ion battery industry over the years, the Company has established a unique R&D innovation system based on first principles. As of the end of the Reporting Period, the Company has six major research and development centers and over 21,000 R&D personnel. The Company integrates safety, quality, and cost management throughout the entire process, having independently developed efficient R&D platforms such as material high-throughput computing platform, intelligent battery cell design platform, and intelligent process design platform. Based on massive data collected from multi-scenario customer and end-user demands, the Company integrates feed back into its R&D design to specifically enhance product performance, optimize product solutions, and create a positive feedback loop, thus establishing a comprehensive full-chain R&D moat. As of the end of the Reporting Period, the Company holds a total of 49,347 patents and patent applications, including 29,709 domestic and 19,638 international patents and applications.

2. Advanced Product Matrix

Building on its comprehensive R&D advantages, the Company has developed the most comprehensive and advanced product matrix in the industry. The Company's products boast high energy density, long life cycle, high charging rate, wide operating temperature range, and high safety features, making them widely applicable in the passenger vehicle, commercial vehicle, energy storage, and emerging application fields.

For passenger vehicles, the Company offers a range of products, including the Qilin Battery and Shenxing Battery, designed to meet the diverse requirements of pure electric vehicle users for fast charging, long range, and high power. The Company launched the Freevoy Hybrid Extension Battery to address pain points such as short pure electric range for hybrid passenger vehicle users. To overcome the performance limitations of a single chemistry system and fully meet users' customized demands, the Company launched the Freevoy dual-core series products, which deeply integrate dual-core architecture and self-generating anode technology. To expand the temperature adaptability and reduce reliance on lithium resources, the Company has launched the Naxtra passenger vehicle power battery, featuring excellent low-temperature energy retention and safety performance. For commercial vehicles, the Company has launched the Tectrans lineup that offer long life cycle, outstanding safety, and ultra-fast charging, which precisely adapts to buses, logistics vehicles, and E-trucks, effectively solving challenges such as short range, slow charging, and rapid battery degradation in commercial vehicles. For energy storage systems, the Company has introduced the TENER Energy Storage System with a single container energy capacity of 6.25 MWh and the 9MWh TENER Stack ultra-large capacity energy storage system solution. These solutions offer advantages such as high safety, long cycle life, zero degradation, and high integration, enabling users to improve the profitability of their energy storage projects.

Section III Management Discussion and Analysis

3. Comprehensive Customer Cooperation

The Company has established long-term, deep strategic collaborations with renowned global automotive manufacturers, energy storage system integrators, energy storage project developers, or operators. In addition to product sales, the Company also collaborates comprehensively with customers through equity investment, joint ventures, and technology licensing, helping clients build world-leading competitiveness. Automotive customers of the Company include Volkswagen, BMW, Volvo, Stellantis, Toyota, Mercedes-Benz, Nissan, Geely Group, Xiaomi Group, Li Auto, NIO Inc., SAIC Group, Yutong Bus, and others. Its energy storage customers and partners include NextEra, Synergy, Wärtsilä, Excelsior, Jupiter Power, Flexgen, Quinbrook, State Power Investment Corporation, China Huaneng Group, China Huadian Corporation, etc. By the end of the Reporting Period, the Company had cumulatively installed approximately 20 million vehicles worldwide with its EV batteries and deployed ESS batteries in over 2,000 global projects.

4. Leading Sustainable Development Practices

The Company places high priority on sustainable development and fulfilling its social responsibilities. In recent years, its ESG ratings have steadily improved. During the Reporting Period, the Company saw its overall CDP rating upgrade to B, and was included in S&P Global's Sustainability Yearbook (China Edition) for the third consecutive year, in addition to being included in the FTSE4Good Index Series. Meanwhile, the Company is systematically advancing its Zero Carbon Strategy. During the Reporting Period, the Company actively promoted energy-saving renovation projects, reducing carbon emissions by a total of 51,000 tCO₂e; its production facility in Germany obtained carbon neutrality certification, bringing the total number of its "zero-carbon factories" to 10. In addition, the Company actively promoted carbon reduction across its supply chain, and implemented energy-saving renovation projects and carbon reduction measures such as utilization of renewable energy in collaboration with suppliers during the Reporting Period, reducing the carbon footprint of raw materials by 11% compared to 2024.

IV. BUSINESS ANALYSIS

During the Reporting Period, the Company successfully completed its listing on the Main Board of the Hong Kong Stock Exchange on 20 May 2025. A total of 155,915,300 shares were issued in the global offering (post the exercise of the over-allotment option), at an offer price of HK\$263.00 per share, raising total proceeds of HK\$41.0 billion. The aforementioned proceeds are primarily intended for the construction and working capital of the Hungary project, and general corporate purposes. The listing of H Share marked the successful establishment of the Company's overseas capital operation platform, which will facilitate its further integration into the global capital market, accelerate globalization, and enhance its overall competitiveness.

Section III Management Discussion and Analysis

During the Reporting Period, the Company achieved a profit attributable to owners of the Company of RMB30.512 billion, representing a year-on-year increase of 33.02%. The main operating updates are as follows:

1. Continuously Launching New Products

On passenger vehicles, the Company released the second-generation Shenxing Super-charge Battery, Freevoy Dual-Core Battery, and Naxtra PV Power Battery. Among these, the second-generation Shenxing Super-charge Battery is the world's first LFP battery combining an 800 km range with a peak 12C super-charge speed. The Freevoy Dual-Core is a blockbuster product featuring the deep integration of a dual-core architecture and self-generating anode technology. It pioneered a new cross-chemical-system design, which is able to fully meet customization needs. The Naxtra PV Power Battery possesses excellent low-temperature energy retention and safety performance, and can effectively reduce dependence on lithium resources by leveraging sodium's abundant reserves. On commercial vehicles, building upon the Tianxing series launched last year, the Company further released the Naxtra integrated start-stop battery, suitable for E-truck applications, and the Kunshi chassis commercial vehicle ecosystem solution for high-efficiency logistics scenarios. In addition, the Company has always prioritized product performance, quality, and safety. During the Reporting Period, GB 38031-2025 Electric Vehicles Traction Battery Safety Requirements 《電動汽車用動力蓄電池安全要求》, a mandatory national standard organized by the Ministry of Industry and Information Technology, was approved and issued by the State Administration for Market Regulation and the Standardization Administration of China and will officially become effective on 1 July 2026. The Company became the first enterprise in the nation to pass the new national standard tests for its entire portfolio of mass-produced brands in both passenger vehicle and commercial vehicle areas demonstrating the endorsement by testing institutions of the Company's industry-leading technological capabilities and high safety standards in the field of EV batteries.

In terms of energy storage, the Company announced the mass production and delivery of the 587Ah large-capacity energy storage dedicated cell, which has achieved comprehensive enhancements in safety, reliability, energy density, battery degradation, system efficiency and other core performance metrics. The Company introduced the world's first mass-producible 9 MWh ultra-large capacity ESS solution, TENER Stack, significantly improving volumetric utilization and energy density compared to traditional the 20-foot container systems, hence boosting the profitability for its energy storage users.

2. Expediting the construction of Battery Swapping Ecosystem

The Company has launched a new generation of Choco-Swap solution, which are compatible with a wide range of vehicle models and offer strong flexibility. These solutions have already been implemented and promoted across multiple vehicle models. By collaborating with automakers, operators, financial institutions, and service providers, the Company is building a comprehensive battery swapping ecosystem, significantly improving the recharging efficiency and user experience for passenger vehicle end users through fast battery swapping. During the Reporting Period, the Company entered into a strategic cooperation with NIO to deepen the sharing of battery swapping networks for passenger vehicles. The QIJI Energy Swap solution launched by the Company provides a more environmentally friendly, economical, and efficient charging solution for the e-truck transportation industry. The Company cemented its long-term strategic relationship with Sinopec to build a more efficient, convenient, and cost-effective synergetic energy replenishment network based on the Company's Choco-Swap and QIJI Energy Swap solutions.

Section III Management Discussion and Analysis

3. Promoting Zero-carbon Technology Products and Solutions

Leveraging its advantages in clean energy products and technologies, combined with its own experience in carbon reduction, the Company has been actively developing zero-carbon technology products and solutions. The Company signed strategic cooperation agreements with cities or regions including Dongying City in Shandong and Lanzhou City in Gansu. At the same time, it has initiated zero-carbon pilot projects in Hainan, Dongying, Yancheng, Ordos, Ningde, and other locations, promoting the implementation of innovative and pilot projects such as direct supply of green electricity, source-grid-load-storage microgrids, and grid-connected energy storage. Through multi-party collaborations, the Company aims to create zero-carbon islands, jointly build zero-carbon industrial parks, and develop zero-carbon pilot cities across regions, leveraging zero-carbon technology to drive a new global zero-carbon economy.

4. Steady Expansion of Global Capacity

The Company steadily expanded the battery production capacity to meet the needs of delivering orders to global customers. Domestically, the Company smoothly progressed the construction of its Zhongzhou base, Jining base, Fuding base, Liyang base, and others. Overseas, the Company steadily advanced the construction of its Hungarian factory, the joint venture with Stellantis in Spain and the Indonesia battery industry chain project.

Section III Management Discussion and Analysis

V. FINANCIAL REVIEW

1. Revenue Analysis

During the Reporting Period, the Group's revenue primarily derived from EV batteries and ESS batteries. During the Reporting Period, the Group generated revenue of RMB178,886,253 thousand, representing an increase of 7.27% compared to RMB166,766,834 thousand for the same period in 2024, mainly due to the continuous growth in the demand for EV batteries during the Reporting Period.

The following table sets forth the Group's revenue analysis by industry, product, and sales region:

Unit: RMB '000

	Current Reporting Period		Same Period Last Year		Year-on-year change
	Amount	Percentage of Revenue	Amount	Percentage of Revenue	
Total Revenue	178,886,253	100%	166,766,834	100%	7.27%
By Industry					
Electrical Machinery and Equipment Manufacturing	175,525,013	98.12%	164,137,975	98.42%	6.94%
Mining, Processing and Smelting Industry	3,361,240	1.88%	2,628,859	1.58%	27.86%
By Product					
EV Battery Systems	131,572,512	73.55%	112,648,721	67.55%	16.80%
ESS Battery Systems	28,400,044	15.88%	28,824,715	17.28%	-1.47%
Battery Materials and Recycling	7,887,379	4.41%	14,333,007	8.59%	-44.97%
Battery Mineral Resources	3,361,240	1.88%	2,628,859	1.58%	27.86%
By Region					
Domestic	117,677,899	65.78%	116,237,917	69.70%	1.24%
Overseas	61,208,354	34.22%	50,528,917	30.30%	21.14%

Section III Management Discussion and Analysis

2. Gross Profit and Gross Profit Margin

During the Reporting Period, the Group recorded a gross profit of RMB44,762,650 thousand, representing an increase of 14.45% compared to RMB39,109,590 thousand for the same period in 2024; the overall gross profit margin was 25.02%, representing an increase of 1.57 percentage points compared to 23.45% for the same period in 2024.

The following table sets forth the analysis over the Group's gross profit and gross profit margin by industry, product, and sales region:

Unit: RMB '000

	Current Reporting Period		Same Period Last Year	
	Gross Profit	Gross Profit Margin	Gross Profit	Gross Profit Margin
Total	44,762,650	25.02%	39,109,590	23.45%
By Industry				
Electrical Machinery and Equipment Manufacturing	44,457,916	25.33%	38,904,221	23.70%
Mining, Processing and Smelting Industry	304,734	9.07%	205,369	7.81%
By Product				
EV Battery Systems	29,487,257	22.41%	26,448,582	23.48%
ESS Battery Systems	7,246,775	25.52%	7,034,755	24.41%
Battery Materials and Recycling	2,083,464	26.42%	1,176,280	8.21%
Battery Mineral Resources	304,734	9.07%	205,369	7.81%
By Region				
Domestic	26,997,093	22.94%	26,550,185	22.84%
Overseas	17,765,557	29.02%	12,559,405	24.86%

3. Liquidity, Financial Resources and Capital Structure

As at 30 June 2025, the Group's gearing ratio (defined as total liabilities as a percentage of total assets) was 62.59% (31 December 2024: 65.24%), mainly due to an increase in net assets as a result from the Company receiving the proceeds from the issuance of H Shares during the Reporting Period. The following table sets forth the absolute amounts of the Group's total assets and total liabilities, and gearing ratio as of 30 June 2025 and 31 December 2024:

Unit: RMB '000

	30 June 2025	31 December 2024
Total Assets	867,181,431	786,658,123
Total Liabilities	542,792,019	513,201,949
Gearing Ratio	62.59%	65.24%

Section III Management Discussion and Analysis

As at 30 June 2025, the Group's cash and cash equivalents amounted to RMB323,785,232 thousand (31 December 2024: RMB270,159,734 thousand).

As at 30 June 2025, the Group's total outstanding borrowings amounted to RMB140,713,039 thousand (31 December 2024: RMB136,984,817 thousand), of which RMB44,826,355 thousand was repayable within one year. Most of the Group's borrowings were at floating rates.

During the Reporting Period, the Group primarily funded its development needs through cash generated from operating activities, as well as through financing activities such as share issuances and external borrowings.

The Group has sufficient liquidity to meet its daily liquidity management, repay its debts as and when they become due and satisfy its capital expenditure needs.

4. Pledge/Mortgage of Assets

As at 30 June 2025, the net book value of the Group's pledged/mortgaged assets used for bank acceptance bills and bank borrowings amounted to RMB23,260,779 thousand (31 December 2024: RMB32,152,553 thousand). Such assets primarily include cash, properties, plant and equipment, etc.

5. Foreign Exchange Fluctuation Risks and Any Related Hedging

A substantial portion of the Group's revenue and cost of sales is denominated in RMB. However, as the Group also operates a part of its business in certain countries and regions outside of mainland China, and has certain debts and cash denominated in foreign currencies, the Group is exposed to risks associated with foreign currency exchange fluctuations. Foreign currencies that lead to such risks are primarily the USD and EUR.

In managing the foreign exchange risks, the Group implements natural hedges and certain hedging instruments (such as derivatives, mainly including forward, option and swap contracts). The Group decides to utilize certain hedging instruments, depending on the nature of the transaction and financial market conditions, after conducting a detailed assessment. These combined measures are intended to reduce foreign exchange exposure and mitigate the impact of exchange rate fluctuations on the Group's operating results.

6. MATERIAL INVESTMENTS HELD

☐ Applicable ☒ Not Applicable

As at 30 June 2025, the Group did not hold any material investment, which refer to an investment with investment amounts in an investee company that accounted for 5% or more of the Group's total assets.

7. Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures

☐ Applicable ☒ Not Applicable

During the Reporting Period, the Group did not undertake any material acquisitions or disposals of subsidiaries, associates, and joint ventures.

Section III Management Discussion and Analysis

8. Future Plans for Material Investments or Acquisitions of Capital Assets and Expected Sources of Funding

☐ Applicable ☒ Not Applicable

As at 30 June 2025, the Group had no other plans for material investments or acquisitions of capital assets.

9. Contingent Liabilities

For details regarding contingent liabilities, please refer to “18. Contingent Liabilities” under the section headed “VI. Notes to Financial Statements” of “IV Financial Report” of this Report.

VI. THE COMPANY’S FUTURE OUTLOOK

1. Industry Landscape and Trends

Amid the increasingly intensified challenges posed by global climate change, there is a growing attention among governments to carbon reduction and energy transition. As the electrification transformation in the transportation sector continues to unfold and the clean energy penetration in the power generation sector continues to increase across the globe, energy transition in the industrial, construction, and other sectors has also been gradually advancing. The global market is transitioning from the industrialization phase of new energy to a phase where various industries are becoming new-energy-centric, presenting vast opportunities for technological innovation and market application in the new energy industry. In addition, with the rapid development and wide adoption of intelligent technologies accelerating innovation and transformation across various sectors, NEVs have further gained traction in the market, facilitating the electrification of the transportation sector, while significantly boosting the demands for energy storage installations and applications in data centers and similar facilities.

2. Corporate Development Strategy

The Company drives its business development guided by the three strategic directions and four innovative frameworks. The Company is committed to revolutionary battery technology innovation and the realization of large-scale commercialization, continuously expanding the applications of EV and ESS batteries. Through integrated innovation and zero-carbon solutions, the Company aims to reduce society’s dependence on fossil fuels and contribute to global sustainable development.

(1) The Company’s Three Strategic Directions

The Company adopts three strategic directions: centering around Electrochemical Energy Storage + Renewable Energy Generation, the Company focuses on replacing stationary application of fossil fuels and reducing reliance on fossil fuel power generation; centering around EV Battery + NEV, the Company aims to facilitate the replacement of mobile application of fossil fuels, thereby eliminating dependence on petroleum in the transportation sector. Centering around Electrification + Intelligentization, the Company promotes integrated innovation for new energy applications, providing sustainable, accessible, and reliable energy sources for various industries, and fostering regional zero-carbon ecosystem and green low-carbon transformations across multiple fields.

Section III Management Discussion and Analysis

(2) The Company's Four Innovative Systems

Innovation is in the DNA of the Company and serves as the driving force behind its sustainable development. Guided by the Company's three strategic directions, the Company has established four innovative systems: "Battery Materials and Electro-chemistries Innovation", "System Structure Innovation", "Green Extreme Manufacturing Innovation", and "Business Model Innovation" to support its business development. The Company promotes the four innovative systems through "open innovation". The Company will implement digitalization and intelligent technologies across all stages including R&D, manufacturing, sales, and management, while enhancing the efficiencies in battery material system innovation, cell development and design, and manufacturing process design. This will facilitate the efficient crystallization of scientific advancements into technology, products, and ultimately, successful commercialization and high-quality mass production, ensuring the Company's continued market leadership.

Battery Materials and Electro-chemistries Innovation: the Company will continue to enhance intelligent development platforms, such as the high-throughput materials integration computing platform. Leveraging advanced algorithms and computing power, the Company utilizes validated platform technologies to conduct atomic-level simulations and design modeling of materials. By identifying fundamental characteristics of key materials and efficiently screening promising material systems, the Company drives comprehensive innovation in materials and material systems. This accelerates battery design and ensures that the Company maintains foresight and leadership in the development of new products and technologies.

System Structure Innovation: the Company will optimize the system structure design of battery packs and chassis integration by leveraging digitized design tools and methodologies, while continuing to iterate and upgrade its existing CTP and CTC technologies. This will improve the integration of its battery systems and its skateboard chassis products, resulting in more efficient, safer, and cost-effective products. These innovations effectively facilitate the development of EV and enhance the key performance of EV and ESS.

Green Extreme Manufacturing Innovation: the Company is dedicated to establishing a green and extreme manufacturing system with high efficiency to ensure the safety and reliability of battery products throughout their life cycle. Through continuous R&D investment and experience accumulation, the Company has developed and implemented the prismatic super line across its manufacturing bases, achieving an industry-leading single-unit cell failure rate at the DPPB level. Looking ahead, the Company will leverage technologies such as big data, cloud computing, digital twins, and 3D printing to enhance its industrial digitalization capabilities, optimize production processes, improve product quality and productivity, and create high-quality delivery capabilities at the "TWh" scale.

Section III Management Discussion and Analysis

Business Model Innovation: the Company will fully leverage the advantages of its existing business, and continue to expand into new application scenarios, including machinery, vessels, aircraft and others. The Company successfully launched Choco-Swap, QIJI Energy Swap and various other innovative solutions. At the same time, leveraging its extensive experience in carbon reduction across operations and the value chain, the Company will use regional pilot projects as entry points to actively promote the implementation of zero-carbon technology products and solutions. This will support the development of regional zero-carbon ecosystems and drive green, low-carbon transitions across various sectors.

The Company believes that achieving a global green and low-carbon transition requires concerted efforts of the entire society. The Company will continue to uphold the spirit of open innovation and implement the four innovative systems complementing the strengths of internal and external innovation capabilities. By doing so, the Company will help achieve the efficient allocation of resources across society, drive technological advancement together with other forces, and ultimately yield shared benefits and common success for all.

3. Business Operation Plan

By seizing opportunities arising from the global energy revolution and technological revolution and advancements under the philosophy of “innovation-driven, green development, open cooperation, and shared success”, the Company will focus on building an ecosystem for the new energy industry, while steadfastly advancing digitalization, globalization, and low-carbon operations, thereby achieving high-quality development. In terms of digitalization, the Company will implement digital and intelligent processes across all operational aspects, including research and development, procurement, production, sales, and management. In addition, the Company will continue to upgrade the intelligent materials R&D platform, accelerate the intelligent design of manufacturing processes and battery cell development, and realize efficient conversion of science and technology into products and merchandize, and high-quality mass production. In terms of globalization, the Company will continue advance its globalization, including the construction and operation of overseas production facilities, strategic establishment of the overseas supply chain, and the layout of resources and recycling presence overseas. Furthermore, the Company will also actively recruit international talent to build an efficient multinational operational system. In terms of de-carbonization process, the Company will fully implement the Zero Carbon Strategy, under which it will continue to reduce the carbon intensity of its core production operations and related value chain. Concurrently, the Company will explore the establishment of regional zero-carbon ecosystem, promoting the long-term sustainable development of the Company.

Section III Management Discussion and Analysis

VII. CORPORATE GOVERNANCE

1. Compliance with Corporate Governance Code

The Board is of the view that from the date of the listing of its H Shares up to the end of the Reporting Period, the Company has implemented corporate governance practices to comply with all the provisions and most of the recommended best practices of the Corporate Governance Code as set out in Appendix C1 of the Hong Kong Listing Rules. Save for Code Provision C.2.1 of Part 2 of the Corporate Governance Code (as described below), the Company has complied with the applicable code provisions of the Corporate Governance Code. The Board will continue to review and monitor its code of corporate governance practices of the Company with an aim of maintaining a high standard of corporate governance.

Requirements of the Code	Description
Code provision C.2.1 of Part 2 of the Corporate Governance Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual.	The roles of chairman of the Board and general manager of our Company are currently performed by Mr. Zeng Yuqun. In view of Mr. Zeng Yuqun's substantial contribution to our Group since our establishment and his extensive experience, the Group considers that having Mr. Zeng Yuqun acting as both our chairman of the Board and general manager will provide strong and consistent leadership to our Group and facilitate the efficient execution of our business strategies. The Company considers it appropriate and beneficial to its business development and prospects that Mr. Zeng Yuqun continues to act as both our chairman of the Board and general manager after the Listing, and therefore currently does not propose to separate the functions of chairman of the Board and general manager. While this would constitute a deviation from code provision C.2.1 of Part 2 of the Corporate Governance Code, the Board believes that this structure will not impair the balance of power and authority between the Board and the management of our Company, given that: (a) there are sufficient checks and balances in the Board, as a decision to be made by our Board requires approval by at least a majority of our Directors, and our Board comprises three independent non-executive Directors, which is in compliance with the requirement under the Listing Rules; (b) Mr. Zeng Yuqun and the other Directors are aware of and undertake to fulfill their fiduciary duties as Directors, which require, among other things, that he acts for the benefit and in the best interests of our Company and will make decisions for our Group accordingly; and (c) the balance of power and authority is ensured by the operations of the Board which comprises experienced and high caliber individuals who meet regularly to discuss issues affecting the operations of our Company. Moreover, the overall strategic and other key business, financial, and operational policies of our Group are made collectively after thorough discussion at both Board and senior management levels. The Board will continue to review the effectiveness of the corporate governance structure of our Group in order to assess whether the separation of the roles of chairman of the Board and general manager is necessary.

Section III Management Discussion and Analysis

2. Changes of Directors, Supervisors and Chief Executives and Changes in Their Information

From the Last Practicable Date of the Company's Prospectus up to the end of the Reporting Period, save for the resignation of Mr. Wu Yuhui, an independent non-executive director of the Company, as an independent director of Qingdao Zhenghe Industrial Co., Ltd. (青島徵和工業股份有限公司) (a company listed on the Shenzhen Stock Exchange, stock code: 003033) on 13 May 2025, there were no changes in the Directors, Supervisors, or senior management of the Company and their information.

3. Compliance with the Model Code for Securities Transactions by Directors and Supervisors

The Company has adopted the Model Code as set out in Appendix C3 to the Hong Kong Listing Rules as the code of conduct regarding securities transactions by the Directors and Supervisors. Having made specific enquiry of all Directors and Supervisors, each of the Directors and Supervisors has confirmed compliance with the required standard set out in the Model Code from the date of the listing of its H Shares up to the end of the Reporting Period.

VIII. INTERESTS DISCLOSURE

1. Substantial Shareholders' Interests in Shares and Underlying Shares of the Company

As at 30 June 2025, to the knowledge of the Directors of the Company, the following Shareholders had interests in A Shares and H Shares which were required to be disclosed to the Company and the Hong Kong Stock Exchange under Divisions 2 and 3 of Part XV of the SFO, or which were required to be recorded into the register kept by the Company under section 336 of the SFO:

Unit: share

Shareholder	Nature of interest	Class of shares	Long position/ Short position	Number of shares directly or indirectly held	Approximate percentage of shareholding in the relevant class of shares (%) ⁽⁴⁾	Approximate percentage of shareholding in the Company's issued share capital (%) ⁽⁴⁾
Xiamen Ruiting Investment Co., Ltd. ("Xiamen Ruiting") ⁽¹⁾	Beneficial owner	A Shares	Long position	1,024,704,949	23.27	22.47
Ruihua Investment (Hong Kong) Company Limited ("Ruihua Investment") ⁽¹⁾	Interest in a controlled corporation	A Shares	Long position	1,024,704,949	23.27	22.47
Zeng Yuqun ⁽¹⁾	Interest in a controlled corporation	A Shares	Long position	1,024,704,949	23.27	22.47
Huang Shilin ⁽²⁾	Beneficial owner/Interest in a controlled corporation	A Shares	Long position	469,621,309	10.66	10.30

Section III Management Discussion and Analysis

Shareholder	Nature of interest	Class of shares	Long position/ Short position	Number of shares directly or indirectly held	Approximate percentage of shareholding in the relevant class of shares (%) ⁽⁴⁾	Approximate percentage of shareholding in the Company's issued share capital (%) ⁽⁴⁾
Ningbo United Innovation of New Energy Investment Management Partnership (Limited Partnership) ("Ningbo United Innovation") ⁽³⁾	Beneficial owner	A Shares	Long position	284,220,608	6.45	6.23
Zhejiang University United Innovation Investment Management Partnership (Limited Partnership) (浙江浙大聯合創新投資管理合夥企業(有限合夥)) ("ZJU United Innovation") ⁽³⁾	Interest in a controlled corporation	A Shares	Long position	284,220,608	6.45	6.23
Ningbo Meishan Free Trade Zone Port Area Shengshi Venture Capital Partnership (Limited Partnership) (寧波梅山保稅港區晟視創業投資合夥企業(有限合夥)) ("Ningbo Shengshi") ⁽³⁾	Interest in a controlled corporation	A Shares	Long position	284,220,608	6.45	6.23
Hangzhou Yilu Investment Management Partnership (Limited Partnership) (杭州一廬投資管理合夥企業(有限合夥)) ("Hangzhou Yilu") ⁽³⁾	Interest in a controlled corporation	A Shares	Long position	284,220,608	6.45	6.23
Hangzhou Agan Investment Management Co., Ltd. (杭州阿甘投資管理有限公司) ("Hangzhou Agan") ⁽³⁾	Interest in a controlled corporation	A Shares	Long position	284,220,608	6.45	6.23
Lin Guang ⁽³⁾	Interest in a controlled corporation	A Shares	Long position	284,220,608	6.45	6.23
Pei Zhenhua ⁽³⁾	Interest in a controlled corporation	A Shares	Long position	284,220,608	6.45	6.23
J.P. MORGAN SECURITIES PLC	Beneficial owner	H Shares	Long position	16,300,400	10.45	0.36
	Beneficial owner	H Shares	Short position	2,966,075	1.90	0.07
	Holder of a secured interest in shares	H Shares	Long position	133,927	0.09	0.00
Kuwait investment authority	Beneficial owner	H Shares	Long position	14,736,800	9.45	0.32
SINOPEC (HONG KONG) LIMITED	Beneficial owner	H Shares	Long position	14,736,800	9.45	0.32
HHLR Advisors, Ltd.	Investment manager	H Shares	Long position	13,264,700	8.51	0.29
Morgan Stanley	Interest in a controlled corporation	H Shares	Long position	12,617,964	8.09	0.28
		H Shares	Short position	9,102,531	5.84	0.20

Section III Management Discussion and Analysis

Notes:

- (1) As at 30 June 2025, Xiamen Ruiting was owned as to 55% by Mr. Zeng Yuqun and 45% by Ruihua Investment, which was in turn wholly owned by Mr. Zeng Yuqun. Therefore, each of Mr. Zeng Yuqun and Ruihua Investment is deemed to be interested in the Shares held by Xiamen Ruiting under the SFO.
- (2) As at 30 June 2025, Mr. Huang Shilin (i) directly held 466,021,310 A Shares of our Company; and (ii) indirectly interested in a total of 3,599,999 A Shares of our Company through Tongyi Jingyun No. 5 Private Securities Investment Fund, Tong Yi Chunxiao No. 3 Private Securities Investment Fund, Tong Yi Chunxiao No. 5 Private Securities Investment Fund, Tongyi Xiangyang No. 7 Private Securities Investment Fund, Tongyi Xiangyang No. 8 Private Securities Investment Fund and Tongyi Xiangyang No. 9 Private Securities Investment Fund where he acted as the single investor. Therefore, Mr. Huang Shilin is deemed to be interested in the Shares held by Tongyi Jingyun No. 5 Private Securities Investment Fund, Tong Yi Chunxiao No. 3 Private Securities Investment Fund, Tong Yi Chunxiao No. 5 Private Securities Investment Fund, Tong Yi Xiangyang No. 7 Private Securities Investment Fund, Tongyi Xiangyang No. 8 Private Securities Investment Fund and Tongyi Xiangyang No. 9 Private Securities Investment Fund under the SFO.
- (3) As at 30 June 2025, (i) Mr. Pei Zhenhua contributed approximately 84.11% of the capital as a limited partner in Ningbo United Innovation, and ZJU United Innovation contributed approximately 0.12% as a general partner; (ii) Ningbo Shengshi contributed 40% of the capital as a limited partner in ZJU United Innovation, and Hangzhou Yilu contributed 20% as a general partner. None of the other limited partners held one third of the partnership interest in ZJU United Innovation; (iii) Mr. Lin Guang contributed approximately 60.07% of the capital as a general partner in Ningbo Shengshi. None of the limited partners held over one third of the partnership interest in Ningbo Shengshi; (iv) Ningbo Shengshi contributed approximately 99.01% of the capital as a limited partner in Hangzhou Yilu, and Hangzhou Agan contributed approximately 0.50% as a general partner; and (v) Hangzhou Agan was held as to approximately 59.59% by Mr. Lin Guang. None of the other shareholders held over one third of the equity interest in Hangzhou Agan. Therefore, each of Mr. Pei Zhenhua, ZJU United Innovation, Ningbo Shengshi, Hangzhou Yilu, Mr. Lin Guang and Hangzhou Agan was deemed to be interested in the Shares held by Ningbo United Innovation under the SFO.
- (4) The calculation is based on the total issued Shares of 4,559,310,311 shares as at 30 June 2025 (including 4,403,395,011 A Shares and 155,915,300 H Shares).

Save as disclosed above, as at 30 June 2025, to the knowledge of the Directors of the Company, none of persons (other than Directors, Supervisors or chief executive of the Company) had any interests or short positions in the shares and underlying shares of the Company which were required to be disclosed to the Company and the Hong Kong Stock Exchange under Divisions 2 and 3 of Part XV of the SFO or which were required to be entered in the register referred to therein pursuant to section 336 of the SFO.

Section III Management Discussion and Analysis

2. Interests of Directors, Supervisors and Chief Executives

As of 30 June 2025, to the knowledge of the Directors of the Company, the interests and short positions of our Directors, Supervisors and chief executives in the share capital and underlying shares of our Company or its associated corporation (within the meaning of Part XV of the SFO) which were recorded in the register required to be kept by the Company pursuant to section 352 of the SFO, or which were required to be notified to the Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO or the Model Code, were set out as follows:

Interests in Shares of the Company:

Unit: share

Shareholder	Position	Nature of interest	Class of shares	Long position/ Short position	Number of shares directly or indirectly held	Approximate percentage of shareholding in the relevant class of shares ⁽⁷⁾ (%)	Approximate percentage of shareholding in the Company's issued share capital ⁽⁷⁾ (%)
Zeng Yuqun ⁽¹⁾	Chairman of the Board, executive Director and general manager	Interest in a controlled corporation	A Shares	Long position	1,024,704,949	23.27	22.47
Pan Jian ⁽²⁾	Co-chairman of the Board and executive Director	Interest in a controlled corporation	A Shares	Long position	24,572,400	0.56	0.54
Li Ping ⁽³⁾	Vice chairman of the Board and executive Director	Beneficial owner	A Shares	Long position	201,510,277	4.58	4.42
Zhou Jia ⁽⁴⁾	Vice chairman of the Board and executive Director	Beneficial owner	A Shares	Long position	379,403	0.01	0.01
Zhao Fenggang ⁽⁵⁾	Executive Director	Beneficial owner	A Shares	Long position	327,149	0.01	0.01
Wu Yingming ⁽⁶⁾	Supervisor	Interest in a controlled corporation	A Shares	Long position	24,572,400	0.56	0.54

Section III Management Discussion and Analysis

Notes:

- (1) As at 30 June 2025, Xiamen Ruiting was owned as to 55% by Mr. Zeng Yuqun and 45% by Ruihua Investment, which was in turn wholly owned by Mr. Zeng Yuqun. Therefore, each of Mr. Zeng Yuqun and Ruihua Investment is deemed to be interested in the Shares held by Xiamen Ruiting under the SFO.
- (2) As at 30 June 2025, (i) Jiaying Zeyu Runfeng Investment Partnership (Limited Partnership) ("Zeyu Runfeng") held 24,572,400 A Shares of our Company; (ii) Jiaying Chunhe Ruize Venture Capital Partnership (Limited Partnership) ("Chunhe Ruize") held approximately 97.76% of the partnership interests of Zeyu Runfeng; and (iii) Mr. Pan Jian held approximately 82.89% of the partnership interests of Chunhe Ruize. Therefore, Mr. Pan Jian is deemed to be interested in the Shares held by Zeyu Runfeng under the SFO.
- (3) As at 30 June 2025, 30,720,000 A Shares held by Mr. Li Ping have been pledged. In addition, according to the announcement of the Company dated 12 May 2025, Mr. Li Ping intended to donate 4,050,000 A Shares held by him to Fudan University Education Development Foundation in Shanghai. As at 10 July 2025, the transfer procedures for the aforesaid shares have been fully completed. Upon completion of the transfer, the A Shares held by Mr. Li Ping changed from 201,510,277 shares to 197,460,277 shares.
- (4) As at 30 June 2025, Mr. Zhou Jia is entitled to subscribe for 379,403 A Shares pursuant to the stock options granted to him under the 2022 Share Incentive Plan.
- (5) As at 30 June 2025, Mr. Zhao Fenggang is entitled to subscribe for (i) 85,963 A Shares pursuant to the stock options granted to him under the 2022 Share Incentive Plan; (ii) 32,834 A Shares pursuant to the restricted stocks granted to him under the 2022 Share Incentive Plan; and (iii) 208,352 A Shares pursuant to the restricted stocks granted to him under the 2023 Share Incentive Plan.
- (6) As at 30 June 2025, (i) Zeyu Runfeng held 24,572,400 A Shares of our Company, (ii) Beidao Investment was the general partner of Zeyu Runfeng; and (iii) Beidao Investment was wholly owned by Mr. Wu Yingming. Therefore, Mr. Wu Yingming is deemed to be interested in the Shares held by Zeyu Runfeng under the SFO.
- (7) The calculation is based on the total issued Shares of 4,559,310,311 shares as at 30 June 2025 (including 4,403,395,011 A Shares and 155,915,300 H Shares).

Section III Management Discussion and Analysis

Interests in the Shares of the Company's Associated Corporations:

Name	Position	Nature of interest	Name of Associated corporation	Long position/ Short position	Number of shares directly or indirectly held ⁽³⁾	Percentage of shareholding (%)
Zeng Yuqun ⁽¹⁾	Chairman of the Board, executive Director and general manager	Interest in a controlled corporation	Ningbo Contemporary Brunp Lygend Co., Ltd.	Long position	838,095,300	12.57
Li Ping ⁽²⁾	Vice chairman of the Board and executive Director	Interest in a controlled corporation	Suzhou Contemporary Synland Technology Co., Ltd.	Long position	250,000,000	10.00

Notes:

- (1) As at 30 June 2025, (i) Xiamen Ruiting was owned as to 55% by Mr. Zeng Yuqun and as to 45% by Ruihua Investment, which in turn is wholly owned by Mr. Zeng Yuqun; and (ii) Ningbo Contemporary Brunp Lygend Co., Ltd. was owned as to 12.57% by Xiamen Ruiting. Therefore, Mr. Zeng Yuqun is deemed to be interested in the equity interest in Ningbo Contemporary Brunp Lygend Co., Ltd. held by Xiamen Ruiting under the SFO.
- (2) As at 30 June 2025, (i) Mr. Li Ping owned 90% of the equity interests in Shanghai Shida Investment Management Co., Ltd. ("Shanghai Shida"); and (ii) Shanghai Shida owned 10% of the equity interests in Suzhou Contemporary Synland Technology Co., Ltd. Therefore, Mr. Li Ping is deemed to be interested in the equity interest in Suzhou Contemporary Synland Technology Co., Ltd. held by Shanghai Shida under the SFO.
- (3) The above two associated corporations have not issued any shares as they are not joint stock companies. The number of shares directly or indirectly held as set out in the table above represents the equivalent amount of registered capital in RMB.

Save as disclosed above, as at 30 June 2025, to the knowledge of the Directors of the Company, none of the Directors, Supervisors or chief executives of the Company had any interests or short positions or interest in debentures in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered into the register referred to therein, or which were required, pursuant to the Model Code, to be notified to the Company and the Hong Kong Stock Exchange.

Section III Management Discussion and Analysis

IX. ISSUANCE OF SECURITIES AND PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

1. Issuance of Securities and Use of Net Proceeds

A. Issuance of H-Share Securities

To further advance the Company's globalization, build an international capital operation platform, and enhance our comprehensive competitiveness, the Company issued 135,578,600 H shares (before the exercise of the over-allotment option) on the Main Board of the Hong Kong Stock Exchange on 20 May 2025 for listing and trading, following the approval of the Hong Kong Stock Exchange. On the same day, the Company agreed for the Overall Coordinators (on behalf of the international underwriters) to fully exercise the over-allotment option, and completed the issuance of 20,336,700 H shares on 23 May 2025. Following the full exercise of the aforementioned over-allotment option, a total of 155,915,300 H shares were issued at an Offer Price of HK\$263.00 per share, and gross proceeds of HK\$41,005,724 thousand were raised with net proceeds of approximately HK\$40,627,103 thousand (with net proceeds per share of approximately HK\$260.57), after deducting underwriting commissions, fees and other expenses related to the Global Offering.

During the Reporting Period, the Company has utilized the net proceeds from the issuance of H Shares in the same manner and proportions as described in the Prospectus. Details of the utilization of proceeds as at 30 June 2025 are as follows:

Unit: HK\$ '000

Item	Percentage of net proceeds	Planned use of net proceeds	Net amount utilized as at 30 June 2025	Remaining balance as at 30 June 2025	Expected timeline for utilization of unutilized net proceeds ⁽¹⁾
(i) being used to advance the construction of Phase I and II of our Hungary project	90%	36,564,393	/	36,564,393	By 31 December 2030
(ii) being used for working capital and other general corporate purposes.	10%	4,062,710	/	4,062,710	By 31 December 2027
Total	100%	40,627,103	/	40,627,103	-

Note:

- (1) The expected timeline for the utilization of unutilized net proceeds set out in the table above represents the Group's best estimates based on the anticipated market conditions, which may be subject to change in response to current and future market developments.

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B. Issuance of A-Share Securities

To implement the Company's overall development strategy, capture industry development opportunities, strengthen and expand the Company's flagship business operations, and further consolidate and enhance its competitive advantages, the Company, following the approval by the China Securities Regulatory Commission of "Reply on Approving the Registration of Issuance of Shares to Specific Targets by Contemporary Amperex Technology Co., Limited" (CSRC License [2022] No. 901), issued 109,756,097 A Shares to specific targets on 4 July 2022 at an Offer Price of RMB410.00 per share, and gross proceeds of RMB45,000,000 thousand were raised with net proceeds of approximately RMB44,870,113 thousand (net proceeds per share of approximately RMB408.82), after deducting relevant issuance costs.

During the Reporting Period, the Company has used the net proceeds from the issuance of A Shares in the same manner and proportions as described in the "Offering Memorandum for the Issuance of Shares to Specific Targets and Listing on the ChiNext". Details of the utilization of proceeds as at 30 June 2025 are as follows:

Unit: RMB '000

Item	Percentage of net proceeds	Planned use of net proceeds	Amount utilized during the Reporting Period	Net amount utilized as at 30 June 2025 ⁽¹⁾	Remaining balance as at 30 June 2025	Expected timeline for utilization of unutilized net proceeds ⁽²⁾
(i) CATL-FD Lithium-ion Battery Production Base Project	33.88%	15,200,000	/	15,397,434	/	fully utilized
(ii) CATL-RQ Lithium-ion Battery Production Project Phase I	26.08%	11,700,000	350,316	6,946,400	4,753,600	31 December 2026
(iii) CATL-JS EV and ESS Lithium-ion Battery R&D and Production Project (Phase IV)	14.49%	6,500,000	343,871	6,710,331	/	fully utilized
(iv) CATL-JC Lithium-ion EV Battery Production Base Project (Cheliwan Project)	10.25%	4,600,000	/	4,607,773	/	fully utilized
(v) CATL New Energy Advanced Technology R&D and Application Project	15.31%	6,870,113	221,311	4,921,951	1,948,162	1 July 2026
Total	100.00%	44,870,113	915,499	38,583,889	6,701,762	-

Note:

- (1) The excess of the amount utilized as at 30 June 2025 listed in the table above over the planned use of net proceeds is attributable to interest income generated from the proceeds.
- (2) The expected timeline for the utilization of unutilized net proceeds set out in the table above represents the Group's best estimates based on the anticipated market conditions, which may be subject to change in response to current and future market developments.

Section III Management Discussion and Analysis

2. Purchase, Sale or Redemption of the Company's Listed Securities

A. Repurchase of Shares through Centralized Bidding

On 7 April 2025, our Company convened the third meeting of the fourth session of the Board of Directors and approved, among other matters, the A Share repurchase mandate through centralized bidding (the "Share Repurchase Mandate"). Under the Share Repurchase Mandate, the Company will allocate between RMB4 billion and RMB8 billion of our own or raised funds to make share repurchase at a price not exceeding 150% of the average trading price for the 30 trading days immediately preceding the approval of the share repurchase resolutions by the Board. The repurchase period is within 12 months following the approval of the Share Repurchase Mandate. Under the Share Repurchase Mandate, during the Reporting Period, the Company completed repurchase of 6,640,986 A Shares through centralized bidding, with a total transaction amount of RMB1,550,809,971.05 (excluding transaction fees).

As at 30 June 2025, the Company cumulatively purchased a total of 22,632,510 A Shares through centralized bidding (including shares repurchased during and prior to the Reporting Period), representing 0.51% of total A-share capital of the Company as of the same date. Such treasury shares will be subsequently used for the implementation of equity incentive schemes or employee stocks plans.

B. repurchase and Cancellation of Restricted Shares

Pursuant to a resolution passed at the first extraordinary general meeting of the Company in 2024, on 24 February 2025, the Company repurchased and cancelled a total of 71,547 A restricted shares granted to certain incentive recipients under the 2019 Restricted Share Incentive Scheme (which did not meet the conditions of lifting restrictions) in accordance with the rules of such scheme at the repurchase price of RMB19.74 per share, with a total consideration paid amounting to RMB1,412,292.78 (excluding interest).

Save as disclosed above, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including the treasury shares) during the Reporting Period.

X. EMPLOYEE INFORMATION AND SHARE PLANS

1. Employee Information

As at 30 June 2025, the Group had approximately 147,716 employees, most of whom were based in China. During the Reporting Period, total employee remuneration cost amounted to RMB18,083,439 thousand, accounting for approximately 10.11% of the Group's revenue.

The remuneration packages of our employees include salary and bonuses, which are usually determined based on their seniority, performance appraisal and term of service. The Group also provides share incentives and promotion opportunities to motivate our employees.

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The Group offers onboarding training and regular on-the-job training to our employees. Sharing success with employees and empowering them to grow is one of the core elements of the Group's corporate culture. The Group always strives to provide employees with comprehensive social benefits, a safe working environment and diverse career development opportunities. Meanwhile, the Group strictly abides by the laws, regulations and standards on workplace safety in relevant countries and regions, and is committed to fostering a safe and healthy working environment for employees, and ensuring the safety and physical and mental health of employees by implementing a highly efficient management system.

2. Share Incentive Plans

During the Reporting Period, the Company had three Share Incentive Plans in effect, including the 2021 Share Incentive Plan, the 2022 Share Incentive Plan, and the 2023 Share Incentive Plan.

(1) Summary of the key terms of the Share Incentive Plans

The following is a summary of the key terms of the Share Incentive Plans currently being implemented by our Company. The terms of Share Incentive Plans do not involve any grant of Share Incentives by our Company upon the Listing of H Shares and are not subject to the provisions of Chapter 17 of the Hong Kong Listing Rules. The terms of each of Share Incentive Plans are summarized as follows.

A. Purposes

The purposes of the Share Incentive Plans are to further establish and improve the Group's long-term incentive mechanism, attract and retain outstanding talents, and fully motivate their enthusiasm and innovation to enhance cohesion and core competitiveness of our Company. The Share Incentive Plans are implemented to align the interests of our Shareholders, our Company and our core team members, which is beneficial to the sustainable development of our Group and ensures the realization of the Group's development strategy and business objectives.

B. Type of Share Incentive

The Share Incentives are granted in two forms: (i) restricted stocks and (ii) stock options. Under the 2021 Share Incentive Plan and the 2022 Share Incentive Plan, the Company may grant both restricted stocks and stock options to eligible participants. Under the 2023 Share Incentive Plan, the Company may grant restricted stocks to eligible participants only.

The major difference between restricted stock and the stock option is that (i) the initial grant price of the restricted stock is the higher of 50% of the average trading price of the A Shares over the following periods prior to the announcement of the draft Share Incentive Plans: (A) one trading day or (B) 60 or 120 trading days; while (ii) the initial exercise price of the stock option is the higher of the average trading price of the A Shares over the following periods prior to the announcement of the draft Share Incentive Plans: (A) one trading day or (B) 60 or 120 trading days.

The A Shares underlying the restricted stocks or the stock options under the Share Incentive Plans can only be issued after the vesting or exercise thereof.

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C. Administration

Each of the Share Incentive Plans is subject to the approval of our Company's general meeting, administration of the Board and the supervision of the Board of Supervisors and independent non-executive Directors.

D. Participants

Participants under the Share Incentive Plans include (as the case may be), (i) middle-level management personnels, (ii) core employees, and (iii) the Directors and senior management members of our Company, but do not include (i) independent non-executive Directors, (ii) Supervisors, and (iii) Shareholders who, individually or in aggregate, holding 5% or more of the Shares of our Company, or actual controller(s) and their respective spouse, parents and children.

E. Source and Maximum Number of Shares

The underlying Shares for the Share Incentives are new A Shares to be issued by our Company. The number of Shares granted to any individual grantee under all the share incentive plans of our Company currently in effect shall not exceed 1% of our Company's total share capital.

Subject to the adjustment mechanisms set out in paragraph K below, the maximum number of Share Incentives initially available to be granted under each of Share Incentive Plans is as follows:

Share Incentive Plan	Class of Shares	Maximum number of Shares corresponding to initial Share Incentives that may be granted
2021 Share Incentive Plan	A Shares	5,161,040 Shares
2022 Share Incentive Plan	A Shares	5,134,064 Shares
2023 Share Incentive Plan	A Shares	12,595,589 Shares

As at the beginning and end of the Reporting Period, save for the Share Incentives that have already been granted under the Share Incentive Plans and disclosed in this report, there are no additional Share Incentives available for grant under the Share Incentive Plans.

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F. Date of Grant and Term of the Plans

The grant date of Share Incentives shall be determined by the Board after the approval of the Share Incentive Plans by the Shareholders at a general meeting. Unless otherwise stipulated by laws and regulations, the grant date must be a trading day of the Shenzhen Stock Exchange. The grant of Share Incentives is subject to the approval of the Board and shall be registered and announced within 60 days after the approval of the Share Incentive Plans at a general meeting.

The term of the Share Incentive Plans shall commence from the date of the completion of the first tranche of the grant of Share Incentives under the relevant plans and continue until the Share Incentives are fully exercised, canceled, vested, or lapsed, whichever is earlier. This term shall not exceed 72 months, 75 months, or 84 months, as applicable.

G. Conditions to the Grant of Share Incentives

Share Incentives will only be granted to eligible participants if the following conditions are fulfilled:

- (i) With respect to our Company, none of the following circumstances having occurred: (A) an audit report with an adverse opinion or a disclaimer of opinion has been issued by the certified public accountant with respect to our accountant's report for the most recent fiscal year; (B) an audit report with an adverse opinion or a disclaimer of opinion has been issued by the certified public accountant with respect to the internal control report contained in accountant's report for the most recent fiscal year; (C) our Company has failed to distributed profits in accordance with the laws and regulations, our Articles of Association or our public commitment within the last 36 months after its listing on the Shenzhen Stock Exchange; (D) implementation of any share incentive plan is prohibited under applicable laws and regulations; or (E) any other circumstances determined by the CSRC.

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- (ii) With respect to a grantee, none of the following circumstances having occurred: (A) he or she has been regarded as an inappropriate participant by Shenzhen Stock Exchange within the last 12 months; (B) he or she has been regarded as an inappropriate participant by the CSRC or its local office within the last 12 months; (C) he or she has been punished or prohibited from entering into the securities market by the CSRC or its local office due to material non-compliance of laws and regulations within the last 12 months; (D) he or she is not qualified to serve as a director or senior management according to the PRC Company Law; (E) he or she is prohibited from participating in any share incentive plans of listed companies according to applicable laws and regulations; or (F) any other circumstances determined by the CSRC.

H. Lock-up Arrangements

The lock-up arrangements under the Share Incentive Plans are determined according to the Articles of Association and applicable PRC laws and regulations:

- (i) if the grantee is a Director or a senior management of our Company, the Shares to be transferred each year during his or her tenure shall not exceed 25% of the total Shares he or she holds. No Shares held by such Director or senior management may be transferred within six months after termination of his or her employment; and
- (ii) if the grantee is a Director or senior management of our Company and their respective spouse, parents and child(ren), income gained through sale of Shares of our Company within six months of the purchase or repurchase of Shares of our Company within six months of the sale, shall belong to our Company and be reclaimed by the Board; and
- (iii) if there is any change in the applicable laws and regulations or the relevant provisions of the Articles of Association on the foregoing lock-up requirements within the term of the Share Incentive Plans, the grantee shall comply with the amended laws and regulations and the Articles of Association.

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I. Vesting (Exercise) of Share Incentives

The Share Incentives will be vested or exercised when (i) the conditions set out under paragraph G above are fulfilled; and (ii) the performance targets of our Company and the grantees as set out under the relevant plans are achieved. The granted Share Incentives will be vested (exercised) in accordance with the schedules under the relevant plans after the lock-up period as follows:

Share Incentive Plan	Type of Share Incentives	Vesting schedule (for restricted stock) and exercise schedule (for stock options)
2021 Share Incentive Plan	Restricted stocks and stock options	(i) The restricted stocks may be vested and the stock options may be exercised in three tranches of 20%, 30% and 50% during the respective 12-month periods between the first trading date after the 12 months from the date of grant and the last trading day within the 48 months of the date of grant; or (ii) The restricted stocks may be vested and the stock options may be exercised in four tranches of 20%, 25%, 25% and 30% during the respective 12-month periods between the first trading date after the 12 months from the date of grant and the last trading day within the 60 months of the date of grant.

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Share Incentive Plan	Type of Share Incentives	Vesting schedule (for restricted stock) and exercise schedule (for stock options)
2022 Share Incentive Plan	Restricted stocks and stock options	(i) The restricted stocks may be vested and the stock options may be exercised in three tranches of 20%, 30% and 50% during the respective 12-month periods between the first trading date after the 12 months from the date of grant and the last trading day within the 48 months of the date of grant; (ii) The restricted stocks may be vested and the stock options may be exercised in four tranches of 20%, 25%, 25% and 30% during the respective 12-month periods between the first trading date after the 12 months from the date of grant and the last trading day within the 60 months of the date of grant; or (iii) The restricted stocks may be vested and the stock options may be exercised in five tranches of 15%, 15%, 20%, 20% and 30% during the respective 12-month periods between the first trading date after the 12 months from the date of grant and the last trading day within the 72 months of the date of grant.
2023 Share Incentive Plan	Restricted stocks	(i) The restricted stocks may be vested in two equal tranches of 50% each during the respective 12-month periods between the first trading date after the 12 months from the date of grant and the last trading day within the 36 months of the date of grant; or (ii) The restricted stocks may be vested in five equal tranches of 20% each during the respective 12-month periods between the first trading date after the 12 months from the date of grant and the last trading day within the 72 months of the date of grant.

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Stock options are exercised under a voluntary exercise model. According to the actual operation of voluntary exercise procedures, the actual exercisable period shall be from the date when the voluntary exercise procedures are completed by the Shenzhen Branch of China Securities Depository and Clearing Corporation Limited to the last trading day within 12 months from the date when the exercise conditions are fulfilled.

The vesting (exercise) of the Share Incentives granted shall be on a trading day, which shall not fall within any prohibited period stipulated by the CSRC and the Shenzhen Stock Exchange.

J. Exercise Price

The exercise price of each Share Incentives shall not be lower than the nominal value of each A Share and, in principle, shall not be lower than (as the case may be stipulated in the relevant Share Incentive Plans):

Share Incentive Plan	Type of Share Incentives	Pricing Mechanism
2021 Share Incentive Plan	Restricted stocks	The higher of (i) 50% of the average trading price of A Shares on the trading day immediately preceding the announcement of the 2021 Share Incentive Plan; and (ii) 50% of the average trading price of A Shares during the 120 trading days immediately preceding the announcement of the 2021 Share Incentive Plan.
	Stock options	The higher of (i) the average trading price of A Shares on the trading day immediately preceding the announcement of the 2021 Share Incentive Plan; and (ii) the average trading price of A Shares during the 120 trading days immediately preceding the announcement of the 2021 Share Incentive Plan.

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Share Incentive Plan	Type of Share Incentives	Pricing Mechanism
2022 Share Incentive Plan	Restricted stocks	The higher of (i) 50% of the average trading price of A Shares on the trading day immediately preceding the announcement of the 2022 Share Incentive Plan; and (ii) 50% of the average trading price of A Shares during the 60 trading days immediately preceding the announcement of the 2022 Share Incentive Plan.
	Stock options	The higher of (i) the average trading price of the A Shares on the trading day immediately preceding the announcement of the 2022 Share Incentive Plan; and (ii) the average trading price of the A Shares during the 60 trading days immediately preceding the announcement of the 2022 Share Incentive Plan.
2023 Share Incentive Plan	Restricted stocks	The higher of (i) 50% of the average trading price of A Shares on the trading day immediately preceding the announcement of the 2023 Share Incentive Plan; and (ii) 50% of the average trading price of A Shares during the 60 trading days immediately preceding the announcement of the 2023 Share Incentive Plan.

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K. Adjustment

Subject to the other terms and conditions contained in the Share Incentive Plans, the number and/or exercise price of granted Share Incentives may be adjusted upon the occurrence of certain events from the date of the announcement of the relevant Share Incentive Plan to the completion of relevant registration or exercise by the grantee. These events include, as the case may be, (i) capitalization of reserves, (ii) distribution of stock dividends, (iii) distribution of cash dividends, (iv) share subdivision, and (v) share issuance or share consolidation.

L. Dividend and Voting Rights

Upon the vesting (exercise) of Share Incentives in accordance with the relevant Share Incentive Plans, the grantees will be entitled to exercise the right of Shareholders, including but not limited to the right to receive dividends and right to vote at the general meeting.

(2) Movements of restricted stocks and stock options during the Reporting Period:

As at 30 June 2025, the number of the outstanding Share Incentives granted under the Share Incentive Plans was 15,229,530 Shares, representing 0.35% of the Company's issued A Shares (excluding treasury shares) as of the same date. The following table sets forth the details of Share Incentives granted to all grantees (including directors, senior management members, other connected persons and employees of our Company) under the Share Incentive Plans as at 30 June 2025.

Restricted stocks

Unit: Share

Name of participant	Position of participant	Exercise price per share (RMB)	Number of restricted stocks ⁽¹⁾⁽⁴⁾					Outstanding as at 30 June 2025	Weighted average closing price immediately before the exercise date (RMB)	Date of grant
			Outstanding as at 1 January 2025	Granted during the Reporting Period	Exercised during the Reporting Period	Lapsed during the Reporting Period	Adjusted during the Reporting Period			
Directors or senior management members										
Mr. Zhao Fenggang	Executive Director	133.67	32,834					32,834		8 September 2022
		101.90	208,352					208,352		8 September 2023
Mr. Tan Libin	Vice general manager	133.67	50,744					50,744		8 September 2022
		101.90	194,094					194,094	0.01	8 September 2023

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Name of participant	Position of participant	Exercise price per share (RMB)	Number of restricted stocks ⁽¹⁾⁽⁴⁾					Outstanding as at 30 June 2025	Weighted average closing price immediately before the exercise date (RMB)	Date of grant
			Outstanding as at 1 January 2025	Granted during the Reporting Period	Exercised during the Reporting Period	Lapsed during the Reporting Period	Adjusted during the Reporting Period			
Mr. Jiang Li	Vice general manager and	133.67	14,264					14,264		8 September 2022
	Board secretary and joint company secretary	101.90	148,173					148,173		8 September 2023
Mr. Zheng Shu	Chief financial officer	133.67	11,609					11,609		8 September 2022
		101.90	151,507					151,507		8 September 2023
Connected persons										
Other connected persons ⁽²⁾	Middle-level management personnels	133.67	57,166					57,166		8 September 2022
		101.90	757,055					757,055		8 September 2023
Other grantees										
Employee ⁽³⁾	Middle-level management personnels or core employees	157.45	346,676					346,676		19 November 2021
		133.67	2,278,171					2,278,171		8 September 2022
		101.90	6,658,732					6,658,732		8 September 2023
Total	2021 Share Incentive Plan	157.45	346,676					346,676		19 November 2021
	2022 Share Incentive Plan	133.67	2,444,788					2,444,788		8 September 2022
	2023 Share Incentive Plan	101.90	8,117,913					8,117,913		8 September 2023

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Notes:

- (1) Individual grantees may be granted restricted stocks and/or stock options under one or more Share Incentive Plans.
- (2) The connected persons set out in the table above include associates of a Director, Supervisor or substantial Shareholder of our Company, as well as connected persons at subsidiary level of the Company.
- (3) No employee grantees have been granted Share Incentives in excess of 1% of the issued Shares of our Company on a standalone basis.
- (4) During the Reporting Period, certain incentive recipients under the relevant share incentive schemes resigned, failed to meet their individual performance appraisal requirements or the Company did not meet its corporate performance appraisal requirements. In accordance with the rules of the relevant share incentive schemes, the Company is required to cancel 3,060,335 restricted shares. However, such matters are still subject to approval by the Board and subsequent disclosure, and therefore, the number of restricted shares set out in the table above has not included those to be cancelled as described above.

Stock options

Unit: Share

Name of participant	Position of participant	Exercise price per share (RMB)	Number of stock options ^{(1) (4)}					Outstanding as at 30 June 2025	Weighted average closing price immediately before the exercise date (RMB)	Date of grant
			Outstanding as at 1 January 2025	Granted during the Reporting Period	Exercised during the Reporting Period	Cancelled during the Reporting Period	Adjusted during the Reporting Period			
Directors or senior management members										
Mr. Zhou Jia	Vice chairman of the Board and executive Director	279.91	379,403					379,403		8 September 2022
Mr. Zhao Fenggang	Executive Director	279.91	85,963					85,963		8 September 2022
Connected persons										
Other connected persons ⁽²⁾	Middle-level management	327.47	30,623					30,623		19 November 2021
	personnels	279.91	12,739					12,739		8 September 2022

Section III Management Discussion and Analysis

Name of participant	Position of participant	Exercise price per share (RMB)	Number of stock options ^{(1) (4)}					Outstanding as at 30 June 2025	Weighted average closing price immediately before the exercise date (RMB)	Date of grant
			Outstanding as at 1 January 2025	Granted during the Reporting Period	Exercised during the Reporting Period	Cancelled during the Reporting Period	Adjusted during the Reporting Period			
Other grantees										
Employee ⁽³⁾	Middle-level management	327.47	1,989,448					1,989,448		19 November 2021
	personnels or core employees	279.91	1,822,077		100			1,821,977	245.58	8 September 2022
Total	2021 Share Incentive Plan	327.47	2,020,071					2,020,071		19 November 2021
	2022 Share Incentive Plan	279.91	2,300,182		100			2,300,082	245.58	8 September 2022

Notes:

- (1) Individual grantees may be granted restricted stocks and/or stock options under one or more Share Incentive Plans.
- (2) The connected persons set out in the table above include associates of a Director, Supervisor or substantial Shareholder of our Company, as well as connected persons at subsidiary level of the Company.
- (3) No employee grantees have been granted Share Incentives in excess of 1% of the issued Shares of our Company on a standalone basis.
- (4) During the Reporting Period, certain incentive recipients under the relevant share incentive schemes resigned, failed to meet their individual performance appraisal requirements or the Company did not meet its corporate performance appraisal requirements. In accordance with the rules of the relevant share incentive schemes, the Company is required to cancel 106,847 share options. However, such matters are still subject to approval by the Board and subsequent disclosure, and therefore, the number of share options set out in the table above has not include those to be cancelled as described above.

Section III Management Discussion and Analysis

XI. OTHER INFORMATION

1. Interim dividend

(1) Distribution plan for interim dividend for 2025

Pursuant to the authorization granted at the 2024 annual general meeting of the Company held on 8 April 2025, the Board of the Company has approved the distribution plan for interim dividend for 2025 (the “Interim Dividend”), with details as follows:

The Company intends to distribute a cash dividend of RMB4,572,770,803.67 equal to 15% of net profit attributable to shareholders of the listed company as set out in the 2025 interim consolidated financial statements prepared in accordance with China Accounting Standards for Business Enterprises, as the distribution amount. Such dividend will be calculated based on the distributable share capital of 4,536,677,801 Shares (being the Company’s total share capital of 4,559,310,311 shares excluding 22,632,510 shares held in the dedicated repurchase account), with a cash dividend of RMB10.07 (tax inclusive, rounded down to two decimal places without rounding up) for every 10 shares to all shareholders. The Interim Dividend will be denominated and declared in RMB, paid to A Shareholders in RMB and to H Shareholders in HK\$. The interim dividend for H Shares in actual amounts will be calculated based on the central parity rate of RMB to HK\$ as announced by the People’s Bank of China on Monday, 30 June 2025 (HK\$1 = RMB0.91195). Accordingly, the Interim Dividend payable for every 10 H Shares will be HK\$11.04 (tax inclusive).

The Company expects to distribute the Interim Dividend to H Shareholders whose names appear on the Company’s register of members of H Shareholders at the close of business on 19 August 2025 (the “Record Date”) on 15 September 2025 (Monday). Investors should be aware that, in accordance with the relevant regulations of the Shenzhen Stock Exchange and China Securities Depository and Clearing Corporation Limited Shenzhen Branch, a separate dividend implementation announcement in respect of the distribution of the Interim Dividend to A Shareholders of the Company will be issued.

(2) Closure of register of members

In order to determine the entitlement of H Shareholders to the Interim Dividend, the H Share Registrar will be closed from Thursday, 14 August 2025 to Tuesday, 19 August 2025 (both days inclusive), during which period no registration of H Shares will be effected. Shareholders whose names appear on the register of members of H Shareholders of the Company on Tuesday, 19 August 2025 shall be entitled to the Interim Dividend. In order to qualify for receiving the Interim Dividend, the holders of H Shares of the Company must lodge all transfer documents, accompanied by the relevant share certificates with the Company’s H Share registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong, not later than 4:30 p.m. on Wednesday, 13 August 2025.

Section III Management Discussion and Analysis

(3) Information relating to withholding tax

A. Individual income tax

Pursuant to provisions in the Notice by the State Administration of Taxation on Issues Regarding the Administration of Individual Income Tax Collection after the Annulment of Document Guo Shui Fa [1993] No. 045 (Guo Shui Han [2011] No. 348) 《國家稅務總局關於國稅發[1993]045 號文件廢止後有關個人所得稅徵管問題的通知》(國稅函[2011]348 號)), for dividend and bonus incomes received by individual shareholders as foreign residents from shares of domestic non-foreign-invested enterprises listed in Hong Kong, the individual income taxes thereof shall be withheld and lawfully paid by a withholding agent. When a domestic non-foreign-invested enterprise lists its shares in Hong Kong, its individual shareholders, as foreign residents, can claim relevant preferential tax treatment pursuant to the provisions in the tax treaty entered into between the country where their residential identity belongs and the PRC and in the tax arrangements between Mainland China and Hong Kong (Macau). Pursuant to the relevant tax treaties and tax arrangements, the tax rate for dividends is normally 10%. To simplify the administration of tax collection, when dividends and bonuses are distributed by a domestic non-foreign-invested enterprise for shares listed in Hong Kong, individual income taxes thereof are generally withheld and paid at the tax rate of 10% with no need to file any application. If the dividend tax rate is not 10%, the following provisions shall be followed: (1) for resident subject to tax rates below 10%, pursuant to relevant treaties, withholding agents may handle the application for relevant treatments under such treaties on their behalf, and extra tax payments shall be refunded upon the approval of the governing tax authority; (2) for residents subject to tax rates over 10% but lower than 20%, pursuant to relevant treaties, withholding agents shall withhold and pay the individual income taxes at the effective rate when the dividends and bonuses are distributed, with no need to apply for review and approval; (3) for residents whose countries have not entered into any tax treaty with the PRC or are under other situations, withholding agents shall withhold and pay the individual income taxes at the tax rate of 20% when the dividends and bonuses are distributed.

B. Enterprise income tax

Pursuant to the Enterprise Income Tax Law of the People's Republic of China 《中華人民共和國企業所得稅法》, the Implementation Rules of the Enterprise Income Tax Law of the People's Republic of China 《中華人民共和國企業所得稅法實施條例》 and the Notice of the State Administration of Taxation on Issues Regarding Withholding Enterprise Income Taxes when Chinese Resident Enterprises Distribute Dividends to H Shares Holders which are Foreign Non-resident Enterprises (Guo Shui Han [2008] No. 897) 《國家稅務總局關於中國居民企業向境外 H 股非居民企業股東派發股息代扣代繳企業所得稅有關問題的通知》(國稅函[2008]897 號)), a PRC resident enterprise shall withhold and pay enterprise income tax at the uniform tax rate of 10% on behalf of its shareholders when distributing the dividends to foreign non-resident enterprise holders of H Share for the year 2008 and subsequent years.

Section III Management Discussion and Analysis

C. Profit distribution for investors investing in H Shares of the Company through Shanghai-Hong Kong Stock Connect or Shenzhen-Hong Kong Stock Connect

Shanghai-Hong Kong Stock Connect

For domestic investors (including enterprises and individuals) who invest in the Company's H Shares through the Shanghai Stock Exchange, China Securities Depository and Clearing Corporation Limited Shanghai Branch, as the nominee of H Share investors through Shanghai-Hong Kong Stock Connect, will receive the cash dividend distributed by the Company and distribute the cash dividend to the relevant H Share investors through Shanghai-Hong Kong Stock Connect via its depository and clearing system. The cash dividend for H Share investors through Shanghai-Hong Kong Stock Connect will be paid in RMB. Pursuant to the Notice on the Tax Policies Related to the Pilot Program of the Shanghai-Hong Kong Stock Connect (Cai shui [2014] No. 81) 《關於滬港股票市場交易互聯互通機制試點有關稅收政策的通知》(財稅[2014]81 號)) issued by the Ministry of Finance of the PRC, the State Administration of Taxation and the CSRC: (1) for dividends received by mainland individual investors from investing in H shares listed on the Hong Kong Stock Exchange through Shanghai-Hong Kong Stock Connect, the H Share company shall withhold individual income tax at the rate of 20% on their behalf; (2) for dividends received by mainland securities investment funds from investing in shares listed on the Hong Kong Stock Exchange through Shanghai-Hong Kong Stock Connect, individual income tax shall be levied by reference to the tax treatment for individual investors; (3) for dividends received by mainland enterprise investors from investing in shares listed on the Hong Kong Stock Exchange through Shanghai-Hong Kong Stock Connect, the H Share company will not withhold any tax on dividend income and the enterprise investors shall file and pay the taxes by themselves. Among them, dividend income derived by mainland resident enterprises which have held H Shares continuously for no less than 12 months shall be exempt from enterprise income tax in accordance with the law.

Section III Management Discussion and Analysis

Shenzhen-Hong Kong Stock Connect

For domestic investors (including enterprises and individuals) who invest in the Company's H Shares through the Shenzhen Stock Exchange, China Securities Depository and Clearing Corporation Limited Shenzhen Branch, as the nominee of H Share investors through Shenzhen-Hong Kong Stock Connect, will receive the cash dividend distributed by the Company and distribute the cash dividend to the relevant H Share investors through Shenzhen-Hong Kong Stock Connect via its depository and clearing system. The cash dividend for H Share investors through Shenzhen-Hong Kong Stock Connect will be paid in RMB. Pursuant to the Notice on the Tax Policies Related to the Pilot Program of the Shenzhen-Hong Kong Stock Connect (Cai Shui [2016] No. 127) 《關於深港股票市場交易互聯互通機制試點有關稅收政策的通知》(財稅[2016]127 號)) issued by the Ministry of Finance of the PRC, the State Administration of Taxation and the CSRC: (1) for dividends received by mainland individual investors from investing in H shares listed on the Hong Kong Stock Exchange through Shenzhen-Hong Kong Stock Connect, the H Share company shall withhold individual income tax at the rate of 20% on their behalf; (2) for dividends received by mainland securities investment funds from investing in shares listed on the Hong Kong Stock Exchange through Shenzhen-Hong Kong Stock Connect, individual income tax shall be levied by reference to the tax treatment for individual investors; (3) for dividends received by mainland enterprise investors from investing in shares listed on the Hong Kong Stock Exchange through Shenzhen-Hong Kong Stock Connect, the H Share company will not withhold any tax on dividend income and the enterprise investors shall file and pay the taxes by themselves. Among them, dividend income derived by mainland resident enterprises which have held H Shares continuously for no less than 12 months shall be exempt from enterprise income tax in accordance with the law.

The Record Date, the date of distribution of cash dividend and other arrangements for the investors through Shanghai-Hong Kong Stock Connect and Shenzhen-Hong Kong Stock Connect will be the same as those for the H Shareholders of the Company.

Section III Management Discussion and Analysis

D. Special announcement

The Company will withhold payment of the relevant income tax strictly in accordance with the relevant laws or requirements of the relevant government departments and strictly based on the Company's register of members of H Shares on the Record Date. The Company assumes no liability whatsoever in respect of and will not entertain any claims arising from any delay in, or inaccurate determination of, the status of the Shareholders or any disputes over the mechanism of withholding arrangement. The Company will not be liable for any claim or dispute over the withholding mechanism arising from any delay in, or inaccurate determination of the status of the Shareholders.

(4) Other description

For H Shareholders of the Company other than those through Shanghai-Hong Kong Stock Connect and Shenzhen-Hong Kong Stock Connect, the Company intends to appoint Bank of China (Hong Kong) Limited as the dividend payment agent (the "Dividend Payment Agent") for the H Shareholders and the declared Interim Dividend will be deposited into the relevant account of the Dividend Payment Agent, who will then pay to the relevant H Shareholders. The general manager or its duly authorized person is given by the Board of the Company the mandate to give instructions to the Dividend Payment Agent and to sign the documents to deal with the payment of the Interim Dividend. For H Shareholders of the Company through Shanghai-Hong Kong Stock Connect and Shenzhen-Hong Kong Stock Connect, the Company will pay the Interim Dividend to the Shareholders through the registration and settlement system of China Securities Depository and Clearing Corporation Limited. For H Shareholders of the Company other than those through Shanghai-Hong Kong Stock Connect and Shenzhen-Hong Kong Stock Connect, the dividend will be paid by the Dividend Payment Agent on or around Monday, 15 September 2025 and the relevant cheques will be sent to the H Shareholders who are entitled to receive such dividend by ordinary post on the same date. The postal risk shall be borne by the recipient.

2. Financial assistance and guarantees provided by the Company to affiliated companies

☐ Applicable ☒ Not applicable

During the Reporting Period, the Group did not provide any financial assistance or guarantees to its affiliated companies in an amount exceeding 8% of the Group's total assets and there were no matters required to be disclosed under Rules 13.16 and 13.22 of the Hong Kong Listing Rules.

Section III Management Discussion and Analysis

3. Loan to an entity

☐ Applicable ☒ Not applicable

During the Reporting Period, the Group did not grant any loans to any entity in an amount exceeding 8% of the Group's total assets, and there were no loans required to be disclosed under Rules 13.13 and 13.20 of the Hong Kong Listing Rules.

4. Pledge of shares by controlling shareholder

☐ Applicable ☒ Not applicable

During the Reporting Period, the controlling shareholder of the Company did not register any pledge over any shares of the Company held by it, and there were no circumstances where the shares held were used to secure the Company's debts or to provide support for the Company's guarantee obligations or other liabilities.

5. Loan facility with covenants relating to specific performance of the controlling shareholder

☐ Applicable ☒ Not applicable

During the Reporting Period, none of the loan agreements entered into by the Group contained any specific performance obligations imposed on the controlling shareholder of the Company, and there were no loan agreements required to be disclosed under Rules 13.18 of the Hong Kong Listing Rules.

6. Breach of loan agreements by the Company

☐ Applicable ☒ Not applicable

During the Reporting Period, there were no instances of loans involved in any breaches of loan agreements that had a material impact on the Group's business operations.

7. Review of the Interim Report

The Audit Committee of the Board of Directors of the Company has reviewed the unaudited interim report of the Group for the six months ended 30 June 2025 and is of the opinion that the 2025 interim report complies with the applicable accounting standards and relevant laws and regulations, and contains adequate disclosures.

Section IV Financial report

I. CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

	Notes	Six months ended 30 June	
		2025	2024
		RMB'000 (Unaudited)	RMB'000 (Unaudited)
Revenue	4	178,886,253	166,766,834
Cost of sales		(134,123,603)	(127,657,244)
Gross profit		44,762,650	39,109,590
Research and development expenses		(10,094,566)	(8,592,452)
Administrative and other operating expenses		(6,450,803)	(5,483,351)
Selling expenses		(1,621,425)	(1,865,588)
Other income	5(a)	11,299,636	10,492,411
Other gains and losses, net	5(b)	2,370,817	(1,652,447)
Impairment losses	6	(2,850,287)	(2,343,370)
Finance costs		(1,557,999)	(2,059,048)
Share of results of associates and joint ventures, net		2,981,557	1,916,681
Profit before income tax		38,839,580	29,522,426
Income tax expense	7	(6,447,053)	(4,571,097)
Profit for the period		32,392,527	24,951,329
Attributable to:			
Owners of the Company		30,512,219	22,937,461
Non-controlling interests		1,880,308	2,013,868
		32,392,527	24,951,329

II. CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Notes	Six months ended 30 June	
		2025	2024
		RMB'000 (Unaudited)	RMB'000 (Unaudited)
Profit for the period		32,392,527	24,951,329
Other comprehensive income/(loss), net of tax			
<i>Items that will not be reclassified subsequently to profit or loss:</i>			
– Fair value changes on equity investments at fair value through other comprehensive income (“FVTOCI”), net of tax		(186,740)	(1,900,498)
– Share of other comprehensive income of associates, net of tax		114,517	101,590
<i>Items that will be reclassified subsequently to profit or loss:</i>			
– Fair value changes on financial assets at FVTOCI, net of tax		(7,156)	125,698
– Share of other comprehensive income/(loss) of associates, net of tax		330,941	(84,020)
– Cash flow hedges, net of tax		1,158,956	(718,978)
– Exchange differences on translation of financial statements of foreign operations, net of tax		(33,607)	539,409
Other comprehensive income/(loss) for the period, net of tax		1,376,911	(1,936,799)
Total comprehensive income for the period		33,769,438	23,014,530
Attributable to:			
Owners of the Company		31,831,244	20,845,794
Non-controlling interests		1,938,194	2,168,736
		33,769,438	23,014,530
Earnings per share (“EPS”) for profit attributable to owners of the Company			
Basic (in RMB per share)	9(a)	6.92	5.21
Diluted (in RMB per share)	9(b)	6.92	5.21

Section IV Financial report

III. CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Notes	As at 30 June 2025 RMB'000 (Unaudited)	As at 31 December 2024 RMB'000
ASSETS AND LIABILITIES			
Non-current assets			
Property, plant and equipment	10	158,084,193	146,937,736
Right-of-use assets		10,427,816	10,003,361
Goodwill		892,909	894,757
Intangible assets		5,304,606	5,306,438
Investments in associates and joint ventures		57,636,957	54,791,525
Financial assets at fair value through profit or loss ("FVTPL")	11	3,042,296	3,135,658
Financial assets at FVTOCI	11	11,575,381	11,900,901
Prepayments, deposits and other assets		25,551,683	19,426,825
Deferred tax assets		26,965,253	24,118,834
		299,481,094	276,516,035
Current assets			
Inventories	12	72,272,139	59,835,533
Trade and bills receivables	13	64,115,206	64,265,913
Contract assets		346,467	400,626
Prepayments, deposits and other assets		26,679,764	19,804,707
Financial assets at FVTPL	11	22,447,277	14,282,253
Financial assets at FVTOCI	11	36,388,212	53,309,701
Bank balances, deposits and cash		345,451,272	298,243,356
		567,700,337	510,142,089
Current liabilities			
Trade and bills payables	14	186,890,924	179,476,484
Contract liabilities		36,641,662	27,834,446
Other payables and accruals		60,070,012	57,141,230
Borrowings		44,826,355	42,373,738
Lease liabilities		196,672	182,379
Derivative financial instruments		185,496	2,116,017
Income tax payable		7,193,989	8,047,240
		336,005,110	317,171,534
Net current assets		231,695,227	192,970,555
Total assets less current liabilities		531,176,321	469,486,590

III. CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

	Notes	As at 30 June 2025 <i>RMB'000</i> (Unaudited)	As at 31 December 2024 <i>RMB'000</i>
Non-current liabilities			
Other payables and accruals		23,823,081	22,197,549
Contract liabilities		4,976,542	5,400,795
Borrowings		95,886,684	94,611,079
Lease liabilities		823,234	662,814
Deferred tax liabilities		1,140,246	1,231,236
Provisions	15	80,137,122	71,926,943
		206,786,909	196,030,416
Net assets		324,389,412	273,456,174
EQUITY			
Share capital	16	4,559,310	4,403,466
Reserves		290,363,710	242,526,567
Equity attributable to owners of the Company		294,923,020	246,930,033
Non-controlling interests		29,466,392	26,526,141
Total equity		324,389,412	273,456,174

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IV. CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED)

	Attributable to owners of the Company							Non-controlling interests	Total equity
	Share capital	Treasury shares	Capital reserve	Other comprehensive income reserve	Special reserve	Statutory reserve	Retained earnings	Sub-total	
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
As at 1 January 2024	4,399,041	(1,572,972)	87,326,214	1,528,223	9,355	2,192,566	103,825,626	197,708,063	219,883,150
Profit for the period	-	-	-	-	-	-	22,937,461	22,937,461	24,951,329
Other comprehensive (loss)/income for the period	-	-	-	(2,091,668)	-	-	-	(2,091,668)	(1,936,800)
Total comprehensive (loss)/income for the period	-	-	-	(2,091,668)	-	-	22,937,461	20,845,793	23,014,529
Transfer of other comprehensive income to retained earnings	-	-	-	17,618	-	-	(17,618)	-	-
Share-based compensation expenses	-	-	469,301	-	-	-	-	469,301	474,835
Dividends declared	-	-	-	-	-	-	(22,060,006)	(22,060,006)	(22,360,006)
Capital injection and repurchase of shares	(234)	(938,387)	(4,358)	-	-	-	-	(942,978)	(501,151)
Provision of special reserve	-	-	-	-	33,249	-	-	33,249	39,243
Utilisation of special reserve	-	-	-	-	(21,524)	-	-	(21,524)	(22,442)
Others	-	-	199,256	-	-	-	-	199,256	(688,531)
Transactions with owners	(234)	(938,387)	664,199	17,618	11,725	-	(22,077,625)	(22,322,702)	(23,058,052)
As at 30 June 2024 (Unaudited)	4,398,807	(2,511,358)	87,990,413	(545,826)	21,080	2,192,566	104,685,462	196,231,144	219,839,627

Section IV Financial report

V. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i> (Unaudited)	<i>RMB'000</i> (Unaudited)
Cash flows from operating activities		
Proceeds from sales of goods	222,932,355	210,078,822
Proceeds from refund of other tax and surcharges	3,345,011	5,605,174
Cash received related to other operating activities	1,028,828	715,582
Interest income	4,971,674	3,014,050
Proceeds from other income	6,159,152	3,651,503
Cash paid for material and services	(139,969,893)	(144,250,502)
Cash paid for salaries	(16,407,674)	(13,195,573)
Income tax and other taxes paid	(18,804,676)	(17,902,672)
Cash paid related to other operating activities	(4,567,711)	(3,007,429)
<i>Net cash generated from operating activities</i>	58,687,066	44,708,955
Cash flows from investing activities		
Proceeds from disposal of associates, joint ventures and financial assets at fair value	2,026,104	316,454
Proceeds from disposal of property, plant and equipment, intangible assets and prepaid lease payments	51,763	17,754
Proceeds from investment income	1,797,958	225,161
Proceeds from other investing activities	–	529,336
Purchase of property, plant and equipment, intangible assets and prepaid lease payments	(20,212,919)	(13,830,128)
Investments in associates, joint ventures and financial assets at fair value	(9,817,644)	(21,905,528)
Cash outflows from acquisition of subsidiaries	–	(231,441)
Payments for other investing activities	(114,782)	–
<i>Net cash used in investing activities</i>	(26,269,519)	(34,878,392)
Cash flows from financing activities		
Proceeds from issue of H shares	37,689,130	–
Capital contributions from non-controlling interests	2,781,185	423,072
Proceeds from borrowings	24,087,000	15,587,835
Proceeds from other financing activities	102,624	–
Repayment of borrowings	(15,113,934)	(10,135,076)
Interest paid	(1,352,478)	(1,805,779)
Dividend paid to owners of the Company	(25,261,275)	(22,045,339)
Dividend paid to non-controlling interests	(606,327)	(45,880)
Listing expenses paid	(24,497)	–
Payments for other financing activities	(1,693,857)	(1,154,619)
<i>Net cash generated from/(used in) financing activities</i>	20,607,571	(19,175,786)

V. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Net increase/(decrease) in cash and cash equivalents	53,025,118	(9,345,223)
Cash and cash equivalents at the beginning of the period	270,159,734	238,165,487
Effect of foreign exchange rate changes	600,381	(1,754,413)
Cash and cash equivalents at the end of the period	323,785,232	227,065,850

Section IV Financial report

VI. NOTES TO THE FINANCIAL STATEMENT

1. General Information

The Company was a limited liability company incorporated in the People's Republic of China (the "PRC") on 16 December 2011 and changed to a joint stock limited company on 15 December 2015. The Company's A shares are listed on Shenzhen Stock Exchange on 11 June 2018. The Company's H shares have been listed on the Main Board of the Hong Kong Stock Exchange since May 2025. The address of the Company's registered office and its principal place of business is No. 2, Xingang Road, Zhangwan Town, Jiaocheng District, Ningde City, Fujian Province, the PRC.

During the six months ended 30 June 2025, the Group is principally engaged in the research, development, production and sales of electric vehicle ("EV") batteries and energy storage system ("ESS") batteries.

In the opinion of the directors, the Company's ultimate holding company is Xiamen Ruiting Investment Co., Ltd., a company incorporated in the PRC and controlled by Mr. Zeng Yuqun.

2. Basis of Presentation and Preparation

The interim financial report has been prepared in accordance with International Accounting Standard 34 "Interim Financial Reporting" issued by the International Accounting Standards Board.

The interim financial report has been prepared in accordance with the same accounting policies and critical accounting estimates and judgments adopted in the historical financial information for the years ended 31 December 2022, 2023 and 2024 (the "Historical Financial Information") as disclosed in Appendix I to the prospectus issued by the Company.

The interim financial report contains condensed consolidated financial statements and notes to the interim financial report. The notes include an explanation of events and transactions that are material to an understanding of the changes in financial position and performance of the Group since historical financial information for the years ended 31 December 2024. The interim financial report and notes thereon do not include all of the information and disclosures required for a full set of financial statements prepared in accordance with International Financial Reporting Standards ("IFRS Accounting Standards"). Accordingly, this interim financial report should be read in conjunction with the Historical Financial Information.

3. Adoption of New and Amended IFRS Accounting Standards

Amended IFRS Accounting Standards that are effective for annual periods beginning on 1 January 2025

The interim financial report has been prepared in accordance with the accounting policies adopted in the Historical Financial Information, except for the adoption of the Amendments to IAS 21 "Lack of Exchangeability" which are effective as of 1 January 2025.

The amendments to IAS 21 specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. Besides, the amendments also require an entity to disclose additional information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments did not have a material impact on the interim financial report.

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

3. Adoption of New and Amended IFRS Accounting Standards (Continued)

Issued but not yet effective IFRS Accounting Standards

The Group has not early adopted the following new and amended IFRS Accounting Standards which have been issued but are not yet effective:

Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ³
Amendments to IFRS 9 and IFRS 7	Amendments to the Classification and Measurement of Financial Instruments ¹
Amendments to IFRS 9 and IFRS 7	Contracts Referencing Nature-dependent Electricity ¹
IFRS 18	Presentation and Disclosure in Financial Statements ²
IFRS 19	Subsidiaries without Public Accountability: Disclosures ²
Annual Improvements to IFRS Accounting Standards	Annual Improvements to IFRS Accounting Standards – Volume 11 ¹

¹ Effective for annual periods beginning on or after 1 January 2026

² Effective for annual periods beginning on or after 1 January 2027

³ Effective date not yet determined

The Group has already commenced an assessment of the impact of these new and amended IFRS Accounting Standards, certain of which are relevant to the Group's operations. According to the preliminary assessment made by management, no significant impact on the financial performance and positions of the Group is expected when they become effective.

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VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

4. Revenue and Segment Information

(a) Revenue

The Group's principal activities are disclosed in Section III 'Management Discussion and Analysis', subsection V 'Financial Review', item 1 'Revenue Analysis' of this report. The Group derives revenue from the transfer of goods and services at a point in time or services over time are analysed as follows:

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Type of goods and services		
– EV batteries	131,572,512	112,648,721
– ESS batteries	28,400,044	28,824,715
– Battery materials and recycling	7,887,379	14,333,007
– Battery mineral resources	3,361,240	2,628,859
– Others	7,665,078	8,331,532
	178,886,253	166,766,834
Timing of revenue recognised		
– At a point in time	178,165,880	166,118,867
– Over time	720,373	647,967
	178,886,253	166,766,834

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

4. Revenue and Segment Information (Continued)

(b) Segment information

The operating segment is reported in a manner consistent with the internal reporting provided to the chief operating decision maker. Management reviews the performance of the Group as a single operating segment based on the internal organisation structure, management requirements and internal reporting system. No separate analysis of the segment results by reportable segment is necessary.

Geographical information

The following table sets out the information about the geographical location of the Group's revenue from external customers. The geographical location of customers is based on the location at which the services are provided or the goods are delivered.

	Six months ended 30 June	
	2025	2024
	RMB'000 (Unaudited)	RMB'000 (Unaudited)
Revenue from external customers		
– Mainland China	117,677,899	116,237,917
– Other countries/regions	61,208,354	50,528,917
	178,886,253	166,766,834

The geographical location of non-current assets, mainly comprised of property, plant and equipment (excluding exterior facilities and others), is based on the physical location of these assets. As at 30 June 2025 and 31 December 2024, more than 80% of the Group's non-current assets are located in the PRC.

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

5. Other Income and Other Gains and Losses, Net

(a) Other income

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Interest income	5,125,146	5,009,251
Others	6,174,490	5,483,160
	11,299,636	10,492,411

(b) Other gains and losses, net

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Fair value gains/(losses) on financial assets at FVTPL	178,363	(24,332)
Losses on disposal of property, plant and equipment, right-of-use assets and intangible assets	(35,808)	(30,864)
(Losses)/Gains on disposal/deemed disposal of investments in subsidiaries, associates and joint ventures, net	(112,456)	179,755
Losses from derecognition of financial assets at FVTOCI	(239,570)	(188,440)
Net foreign exchange gains/(losses)	2,332,087	(1,648,346)
Others	248,201	59,780
	2,370,817	(1,652,447)

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

6. Expenses by Nature

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Depreciation and amortisation		
– Property, plant and equipment	12,023,183	11,932,882
– Right-of-use assets	218,332	178,026
– Intangible assets	132,197	111,854
	12,373,712	12,222,762
Provision for/(Reversal of) impairment losses on assets, net		
– Inventories	1,839,442	1,201,962
– Property, plant and equipment	681,951	725,647
– Contract assets, net	(22,429)	(13,998)
– Trade and other receivables, net	351,323	429,758
	2,850,287	2,343,370
Research and development expenses	10,094,566	8,592,452
Direct cost of inventories recognised as an expense	93,345,306	98,289,909

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

7. Income Tax Expense

	Six months ended 30 June	
	2025	2024
	RMB'000 (Unaudited)	RMB'000 (Unaudited)
Current income tax	9,669,841	7,723,159
Deferred income tax	(3,222,788)	(3,152,062)
Income tax expense	6,447,053	4,571,097

PRC Enterprise Income Tax ("EIT")

The income tax provision of certain PRC entities of the Group has been calculated at the statutory tax rate of 25% on the estimated assessable profits for the six months ended 30 June 2025 and 2024, based on the existing legislation, interpretations and practices in respect thereof.

The preferential income tax rate applicable to certain subsidiaries of the Group within the scope of the China's Western Development Programme was 15% for the six months ended 30 June 2025 and 2024.

Pursuant to the relevant laws and regulations in the PRC, certain PRC subsidiaries of the Group obtained the High and New Technology Enterprises qualification and benefit from a preferential tax rate of 15%.

Pursuant to the relevant laws and regulations in the PRC, one of the PRC subsidiaries of the Group obtained the qualification of the Qianhai Shenzhen-Hong Kong Modern Service Industry Cooperation Zone and benefit from a preferential tax rate of 15%.

Pursuant to the relevant laws and regulations in the PRC, one of the PRC subsidiaries of the Group was accredited as a key industrial enterprise in the Lingang New Area. From the date of its establishment, it is entitled to a reduced corporate income tax rate of 15% for a period of five years.

Pursuant to the relevant laws and regulations in the PRC, one of the PRC subsidiaries is a key software enterprise encouraged by the state, and it will be exempted from EIT from the first year to the fifth year from the year of profit, and the EIT will be taxed at 10% starting from the sixth year. The subsidiary recorded profit since 2022.

Hong Kong Profits Tax

The provision for Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profits for the six months ended 30 June 2025 and 2024.

Corporate income tax in other jurisdictions

Taxation for overseas subsidiaries is charged at the appropriate current rates of taxation ruling in the relevant countries. The income tax rates of the subsidiaries in Germany and Hungary are 30.175% to 32.975% and 9.0% to 11.3%, respectively for the six months ended 30 June 2025 and 2024.

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

8. Dividends

The interim dividends of RMB10.07 per 10 shares (tax inclusive) in respect of the period ended 30 June 2025 was authorised in the 2024 annual general meeting of the Company on 8 April 2025 and approved in the seventh meeting of the fourth session of the board of directors of the Company on 30 July 2025. The interim dividends have not been recognised as a liability but reflected as an appropriation of retained profits for the period ended 30 June 2024.

9. EPS Attributable to Owners of the Company

(a) Basic EPS

Basic EPS is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the six months ended 30 June 2025 and 2024, excluding treasury shares held for share schemes as these shares are not considered outstanding for EPS calculation purposes.

The following table illustrates the earnings and share information used in the calculation of basic EPS:

	Six months ended 30 June	
	2025	2024
	(Unaudited)	(Unaudited)
Profit attributable to owners of the Company used in calculating basic EPS (RMB'000)	30,512,219	22,937,461
Weighted average number of ordinary shares in issue (thousand shares)	4,407,967	4,399,041
Basic EPS (RMB)	6.92	5.21

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

9. EPS Attributable to Owners of the Company (Continued)

(b) Diluted EPS

The share schemes granted by the Company and the subsidiaries have potential dilutive effect on the EPS. Diluted EPS is calculated by adjusting the weighted average number of ordinary shares outstanding, excluding treasury shares held for share schemes, by the assumption of the conversion of all potential dilutive ordinary shares arising from share schemes (collectively forming the denominator for computing the diluted EPS).

	Six months ended 30 June	
	2025	2024
	(Unaudited)	(Unaudited)
Profit attributable to owners of the Company used in calculating diluted EPS (RMB'000)	30,512,219	22,937,461
Weighted average number of ordinary shares in issue (thousand shares)	4,407,967	4,399,041
Adjustments for potential shares arising from share schemes (thousand shares)	524	180
Weighted average number of ordinary shares used in calculating diluted EPS (thousand shares)	4,408,491	4,399,221
Diluted EPS (RMB)	6.92	5.21

10. Property, Plant and Equipment

	As at 30 June 2025	As at 31 December 2024
	RMB'000	RMB'000
	(Unaudited)	
Properties and buildings	61,768,176	56,522,165
Machinery	50,678,080	51,794,473
Transportation equipment	173,611	169,534
Electronic equipment	1,103,715	993,923
Special equipment	4,814,210	2,953,345
Other equipment	158,859	155,614
Exterior facilities and others	4,301,351	4,593,980
Construction in progress	35,086,190	29,754,703
Total	158,084,193	146,937,736

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

11. Financial Assets Measured at Fair Value

	As at 30 June 2025 <i>RMB'000</i> (Unaudited)	As at 31 December 2024 <i>RMB'000</i>
Non-current		
Equity investments at FVTPL	3,042,296	3,135,658
Equity investments at FVTOCI	11,575,381	11,900,901
	14,617,677	15,036,559
Current		
Trade and bills receivables measured at FVTOCI	36,388,212	53,309,701
Wealth management products and structured deposits at FVTPL	22,173,212	14,282,253
Equity investments at FVTPL	274,065	–
	58,835,489	67,591,954
	73,453,166	82,628,513

12. Inventories

	As at 30 June 2025 <i>RMB'000</i> (Unaudited)	As at 31 December 2024 <i>RMB'000</i>
Raw materials	10,712,144	11,427,292
Work in progress	12,615,754	11,788,174
Finished goods	51,932,657	38,994,567
Costs to fulfil a contract	4,256,578	3,684,683
	79,517,133	65,894,716
Less: provision for impairment	(7,244,994)	(6,059,183)
	72,272,139	59,835,533

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

13. Trade and Bills Receivables

	As at 30 June 2025 <i>RMB'000</i> (Unaudited)	As at 31 December 2024 <i>RMB'000</i>
Trade receivables	66,671,684	66,776,402
Less: ECL allowance	<u>(2,871,309)</u>	<u>(2,640,892)</u>
Trade receivables, net	63,800,375	64,135,510
Bills receivable	<u>314,830</u>	<u>130,403</u>
	<u>64,115,206</u>	<u>64,265,913</u>

The aging analysis of trade receivables (based on date of revenue recognition), net of ECL allowance, is as follows:

	As at 30 June 2025 <i>RMB'000</i> (Unaudited)	As at 31 December 2024 <i>RMB'000</i>
0 – 90 days	58,778,887	59,868,001
91 – 365 days	4,278,694	3,850,339
Over 365 days	<u>742,794</u>	<u>417,170</u>
	<u>63,800,375</u>	<u>64,135,510</u>

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

14. Trade and Bills Payables

	As at 30 June 2025	As at 31 December 2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	
Trade payables		
– that are not part of supplier finance arrangement (“SFA”)	63,875,980	67,757,752
– that are part of SFA	46,046,295	44,362,409
	109,922,275	112,120,161
Bills payable	76,968,647	67,356,323
	186,890,924	179,476,484

As at 30 June 2025 and 31 December 2024, there were no significant trade payables aged over 1 year (on invoice date basis).

15. Provisions

	As at 30 June 2025	As at 31 December 2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	
After-sale service fee	44,618,950	39,070,181
Sale rebate	35,423,522	32,721,169
Others	94,650	135,592
	80,137,122	71,926,943

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

16. Share Capital and Treasury Shares

The changes in share capital are as follows:

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Issued and fully paid:		
At the beginning of the period	4,403,466	4,399,041
Issuance of H Shares (<i>Note (a)</i>)	155,915	–
Shares issued under restricted stock incentive plan	(71)	(234)
At the end of the period	4,559,310	4,398,807
Number of A Shares (in thousands)	4,403,395	4,398,807
Number of H Shares (in thousands)	155,915	–

The changes in treasury shares are as follows:

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Paid-in capital/Nominal value of ordinary shares:		
At the beginning of the period	2,712,804	1,572,972
Shares issued under restricted stock incentive plan	(1,412)	(4,593)
Repurchase of shares (<i>Note (b)</i>)	1,551,198	942,979
At the end of the period	4,262,590	2,511,358
Number of treasury shares (in thousands)	22,633	17,763

Notes:

- (a) In May 2025, the Company issued 155,915 thousand H Shares to the public and listed with trading on the Hong Kong Stock Exchange. Each H Share issued by the Company has a par value of RMB1.00 and was offered at Hong Kong Dollar ("HKD") 263.00 per share, raising total gross capital proceeds of HKD41,005,724 thousand, equivalent to RMB37,696,740 thousand. After deducting issuance expenses, the net proceeds amounted to RMB37,355,448 thousand, of which RMB155,915 thousand was credited to share capital and RMB37,199,533 thousand to capital reserve.
- (b) For the six months ended 30 June 2025, a total of 6,640,986 A Shares have been repurchased, and treasury stocks amounted to RMB1,551,198 thousand therefore were recognised. The shares were repurchased with an average price of RMB233.58 per share.

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

17. Capital Commitments

As at 30 June 2025 and 31 December 2024, capital commitments contracted but not provided for in the interim financial report is as follows:

	As at 30 June 2025 <i>RMB'000</i> (Unaudited)	As at 31 December 2024 <i>RMB'000</i>
Contracted, but not provided for, net of deposits paid		
– Property, plant and equipment	16,995,037	11,268,941

18. Contingent Liabilities

The Group has executed guarantees with respect to loans and factoring to its significant related parties and third parties. Under the guarantees, the Group would be liable to pay the lender if the lender is unable to recover the loans and factoring. As at 30 June 2025 and 31 December 2024, the outstanding balance of the loans and factoring represents the Group's maximum exposure under the financial guarantee contract.

As at 30 June 2025, the outstanding balance of guarantee amount that the Company and its subsidiaries provided to outsiders was RMB4,636,572 thousand (2024: RMB4,333,653 thousand).

As at 30 June 2025, the outstanding balance of guarantee amount that the Company provided to its subsidiaries was RMB55,332,372 thousand (2024: RMB52,127,777 thousand).

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VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

19. Related Party Transactions

Other than as disclosed in elsewhere to the interim financial report, the Group entered into the following material related party transactions during the six months ended 30 June 2025 and 2024.

(a) Relationships with related parties

Name of related party	Relationship with the Group
Avita Technology (Chongqing) Co., Ltd.* (阿維塔科技(重慶)有限公司)	An associate of the Group
Anmai Contemporary Intelligent Manufacturing (Ningde) Co., Ltd.* (安脈時代智能製造(寧德)有限公司) and its subsidiary	Associates of the Group
Beijing Kuche Yimei Network Technology Co., Ltd.* (北京酷車易美網絡科技有限公司)	An associate of the Group
Changzhou Liyuan New Energy Technology Co., Ltd. (常州鋰源新能源科技有限公司) and its subsidiaries	Associates of the Group
Chengdu Electric Service Trading Investment Energy Technology Co., Ltd.* (成都電服交投能源科技有限公司)	A joint venture of the Group
Dongying Contemporary Energy Storage Development Co., Ltd.* (東營時代儲能科技有限公司)	An associate of the Group
Foshan Huapu Gas Technology Co., Ltd.* (佛山華普氣體科技有限公司)	An associate of the Group
Fujian Hongda Contemporary Amperex Technology Co., Ltd.* (福建宏大時代新能源科技有限公司)	An associate of the Group
Fujian Ningde Zhixiang Unlimited Technology Co., Ltd.* (福建寧德智享無限科技有限公司) and its subsidiary	Associates of the Group
Fujian Contemporary Nebula Technology Co., Ltd.* (福建時代星雲科技有限公司)	An associate of the Group
Fujian Yongfu Power Engineering Co., Ltd.* (福建永福電力設計股份有限公司) and its subsidiary	Associates of the Group
Contemporary Energy Storage (Fujian) Development Co., Ltd.* (時代儲能(福建)科技有限公司) and its subsidiary	Joint ventures of the Group
Foton CATL New Energy Technology Co., Ltd.* (福田時代新能源科技有限公司)	Joint venture of the Group
Ganghua Times Smart Energy Technology (Suzhou) Co., Ltd.* (港華時代智慧能源科技(蘇州)有限公司)	An associate of the Group
Geo Micro Devices (Xiamen) Co., Ltd.* (格威半導體(廈門)有限公司)	An associate of the Group
Guian New Area Zhongke Xingcheng Graphite Co., Ltd.* (貴安新區中科星城石墨有限公司)	An associate of the Group
Guizhou Phosphating New Energy Technology Co., Ltd.* (貴州磷化新能源科技有限責任公司)	An associate of the Group
China Automotive Battery Research Institute Co., Ltd.* (國聯汽車動力電池研究院有限責任公司)	An associate of the Group
Guoning Xinchu (Fujian) Technology Co., Ltd.* (國寧新儲(福建)科技有限公司)	An associate of the Group

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

19. Related Party Transactions (Continued)

(a) Relationships with related parties (Continued)

Name of related party	Relationship with the Group
Hangzhou Anmaisheng Intelligent Technology Co., Ltd.* (杭州安脈盛智能技術有限公司) and its subsidiary	Associates of the Group
Henan Yuexin Times New Energy Technology Co., Ltd.* (河南躍薪時代新能源科技有限公司)	An associate of the Group
Jiangxi Chunyou Lithium Industry Co., Ltd.* (江西春友鋰業有限公司)	An associate of the Group
Jiangxi Shenghua New Materials Co., Ltd.* (江西升華新材料有限公司) and its subsidiary	Associates of the Group
Jinjiang Min Investment Electric Power Storage Technology Co., Ltd.* (晉江閩投電力儲能科技有限公司)	A joint venture of the Group
CMOC Group Limited (洛陽樂川鋁業集團股份有限公司) and its subsidiaries	Associates of the Group
Nanjing Carui Innovation & Entrepreneurship Management Services Co., Ltd.* (南京市卡睿創新創業管理服務有限公司)	An associate of the Group
Nengjian Era New Energy Technology Co., Ltd.* (能建時代新能源科技有限公司)	An associate of the Group
Ningde Huizhi Magnesium Aluminum Technology Co., Ltd.* (寧德匯智鎂鋁科技有限公司)	An associate of the Group
Ningde Times Kostar Technology Co., Ltd.* (寧德時代科士達科技有限公司)	An associate of the Group
Ningxiang Jinli-Brunp Environmental Technology Co., Ltd.* (寧鄉金鋰邦普環保科技有限公司)	An associate of the Group
Qujing Lintie Technology Co., Ltd.* (曲靖市麟鐵科技有限公司) and its subsidiary	Associates of the Group
Xiamen Xinnengda Technology Co., Ltd.* (廈門新能達科技有限公司) and its subsidiary	Associates of the Group
Shandong Genyuan New Materials Co., Ltd.* (山東亘元新材料股份有限公司) and its subsidiaries	Associates of the Group
Neothrust (Shanghai) Aviation Co., Ltd.* (商飛時代(上海)航空有限公司)	A joint venture of the Group

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VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

19. Related Party Transactions (Continued)

(a) Relationships with related parties (Continued)

Name of related party	Relationship with the Group
Shanghai Jieneng Zhidian New Energy Technology Co., Ltd.* (上海捷能智電新能源科技有限公司)	An associate of the Group
Shanghai Kuaibu New Energy Technology Co., Ltd.* (上海快卜新能源科技有限公司) and its subsidiary	Joint ventures of the Group
Shanghai Qiyuanxin Power Technology Co., Ltd.* (上海啟源芯動力科技有限公司)	An associate of the Group
Shanghai Ronghe Dianke Financial Leasing Co., Ltd.* (上海融和電科融資租賃有限公司) and its subsidiaries	Associates of the Group
Shanghai Shanshan Lithium Battery Material Technology Co., Ltd.* (上海杉杉鋰電材料科技有限公司) and its subsidiaries	Associates of the Group
Shanghai Core Times New Energy Technology Co., Ltd.* (上海芯時代新能源科技有限公司)	An associate of the Group
United Auto Battery System Co., Ltd. (上汽時代動力電池系統有限公司)	An associate of the Group
Shaowu Yongtai Hi-Tech Material Co., Ltd. (邵武永太高新材料有限公司)	An associate of the Group
Shenzhen Gecko New Energy Vehicle Technology Co., Ltd.* (深圳壁虎新能源汽車科技有限公司)	An associate of the Group
Shenzhen Geesun Intelligent Technology Co., Ltd. (深圳吉陽智能科技有限公司) and its subsidiaries	Associates of the Group
Shenzhen Shengde New Energy Technology Co., Ltd.* (深圳盛德新能源科技有限公司) and its subsidiary	Associates of the Group
Times Smart Technology (Fujian) Co., Ltd.* (時代智慧科技(福建)有限公司) and its subsidiary	Associates of the Group
Suzhou Xinlian Motor Co., Ltd.* (蘇州新聯電機有限公司)	An associate of the Group
Yibin Baichuan Green Energy Technology Co., Ltd.* (宜賓百川綠能科技有限公司)	An associate of the Group
Yibin Sanjiang Lvcheng Energy Technology Co., Ltd.* (宜賓三江綠城能源科技有限公司)	A joint venture of the Group
Yibin Tianyi Lithium Technology Innovation Co., Ltd. (宜賓市天宜鋰業科創有限公司) and its subsidiary	Associates of the Group
Yichang Baiyang Heating Co., Ltd.* (宜昌白洋供熱有限公司)	An associate of the Group

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

19. Related Party Transactions (Continued)

(a) Relationships with related parties (Continued)

Name of related party	Relationship with the Group
Yichun Longpan Era Lithium Industry Technology Co., Ltd.* (宜春龍蟠時代鋰業科技有限公司)	An associate of the Group
Yifeng Huaqiao Yongtuo Mining Co., Ltd.* (宜豐縣花橋永拓礦業有限公司) and its subsidiary	Associates of the Group
Zhongde Century (Tianjin) New Energy Technology Co., Ltd.* (眾德世紀(天津)新能源科技有限公司) and its subsidiary	Associates of the Group
AutoFlightx Inc. and its subsidiaries	Associates of the Group
CHC Co., Limited and its subsidiaries	Associates of the Group
Newstride Technology Limited and its subsidiary	Associates of the Group
PT Sumberdaya Arindo	An associate of the Group
PT.QMB New Energy Materials	An associate of the Group

* For Identification only

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

19. Related Party Transactions (Continued)

(b) Transactions with related parties

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i> (Unaudited)	<i>RMB'000</i> (Unaudited)
Sales transactions		
– Associates	3,888,466	3,669,305
– Joint ventures	11,793	7,924
– A related company or key management personnel	–	12
	3,900,259	3,677,241
Procurement transactions		
– Associates	14,274,896	11,423,826
– Joint ventures	810	–
– A related company or key management personnel	–	2,581
	14,275,706	11,426,407

(c) Transactions with related parties

A holding company under the Group, HongKong Brunp and Catl Co., Limited has acquired 100% equity interest of Hong Kong CBC International Holding Limited (formerly known as CMOC Beta Limited) from a subsidiary of CMOC Group Limited, during the six months ended 30 June 2025 with a consideration of RMB1 and the target company is dormant during the period.

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

19. Related Party Transactions (Continued)

(d) Balances with related parties

	As at 30 June 2025 <i>RMB'000</i> (Unaudited)	As at 31 December 2024 <i>RMB'000</i>
Amounts due from related parties		
Trade and bills receivables		
– Associates	1,091,904	1,922,006
– Joint ventures	18,582	28,021
Contract assets		
– Associates	8,556	1,974
Prepayments, deposits and other assets		
– Associates	13,417,650	13,568,530
– Joint ventures	1,929	545
	14,538,621	15,521,076
Amounts due to related parties		
Trade and bills payables		
– Associates	5,395,360	4,979,245
– Joint ventures	–	388
Contract liabilities		
– Associates	208,053	136,215
– Joint ventures	98,975	17,213
Other payables and accruals		
– Associates	613,154	2,626,402
– Joint ventures	1,726	5,423
	6,317,268	7,764,886

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

20. Fair Value Measurements of Financial Instruments

Financial assets and liabilities measured at fair value in the consolidated statements of financial position are grouped into three levels of a fair value hierarchy. The three levels are defined based on the observability and significance of inputs to the measurements, as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities.

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and not using significant unobservable inputs.

Level 3: significant unobservable inputs for the asset or liability.

The level in the fair value hierarchy within which the financial asset or liability is categorised in its entirety is based on the lowest level of input that is significant to the fair value measurement.

(a) Fair value hierarchy

As at 30 June 2025 and 31 December 2024, the financial assets and liabilities measured at fair value on a recurring basis by the above three levels are analysed below:

	Level 1	Level 2	Level 3	Total
	RMB'000	RMB'000	RMB'000	RMB'000
As at 30 June 2025 (Unaudited)				
Financial assets				
Financial assets at FVTPL				
– Equity investments at fair value	274,065	–	3,042,296	3,316,361
– Wealth management products and structured deposits	–	22,173,212	–	22,173,212
Financial assets at FVTOCI				
– Equity investments at fair value	6,192,945	–	5,382,436	11,575,381
– Trade and bills receivables measured at FVTOCI	–	36,388,212	–	36,388,212
	<u>6,467,010</u>	<u>58,561,424</u>	<u>8,424,732</u>	<u>73,453,166</u>
Financial liabilities				
– Derivative financial instruments	<u>185,496</u>	<u>–</u>	<u>–</u>	<u>185,496</u>

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

20. Fair Value Measurements of Financial Instruments (Continued)

(a) Fair value hierarchy (Continued)

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
As at 31 December 2024				
Financial assets				
<u>Financial assets at FVTPL</u>				
– Equity investments at fair value	–	–	3,135,658	3,135,658
– Wealth management products and structured deposits	–	14,282,253	–	14,282,253
<u>Financial assets at FVTOCI</u>				
– Equity investments at fair value	6,141,783	–	5,759,118	11,900,901
– Trade and bills receivables measured at FVTOCI	–	53,309,701	–	53,309,701
	<u>6,141,783</u>	<u>67,591,954</u>	<u>8,894,776</u>	<u>82,628,513</u>
Financial liabilities				
– Derivative financial instruments	<u>2,116,017</u>	<u>–</u>	<u>–</u>	<u>2,116,017</u>

During the six months ended 30 June 2025 and 2024, there was no transfer between Level 1 and Level 2 and between Level 2 and Level 3.

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

20. Fair Value Measurements of Financial Instruments (Continued)

(a) Fair value hierarchy (Continued)

The following table presents the changes in Level 1, 2 and 3 fair value hierarchy for the six months ended 30 June 2025 and 2024:

	Level 1		Level 2		Level 3		
	Listed equity investments at FVTPL	Listed equity investments at FVTOCI	Derivative financial instruments	Wealth management products and structured deposits	Trade and bills receivables measured at FVTOCI	Unlisted equity investments at FVTPL	Unlisted equity investments at FVTOCI
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
As at 1 January 2025	-	6,141,783	(2,116,017)	14,282,253	53,309,701	3,135,658	5,759,118
Additions	431,638	-	-	7,756,700	-	40,000	117,825
Disposals	(153,852)	(175,178)	-	-	(16,929,909)	(181,187)	-
Transfer (note)	-	207,332	-	-	-	-	(207,332)
Fair value (loss)/gain, net	(3,721)	28,747	1,930,521	134,259	8,419	47,825	(283,208)
Others	-	(9,739)	-	-	-	-	(3,967)
As at 30 June 2025 (Unaudited)	274,065	6,192,945	(185,496)	22,173,212	36,388,212	3,042,296	5,382,436
As at 1 January 2024	-	4,574,590	(3,941,410)	7,767	55,289,319	2,816,190	9,553,728
Additions	-	391,435	-	17,258,994	-	30,000	667,336
Disposals	-	(180,303)	-	-	(11,182,262)	-	-
Transfer	-	711,132	-	-	-	-	(711,132)
Fair value (loss)/gain, net	-	(456,431)	(421,804)	34,104	(159,614)	(58,436)	(1,868,331)
Others	-	394	-	-	-	-	3,691
As at 30 June 2024 (Unaudited)	-	5,040,817	(4,363,214)	17,300,865	43,947,443	2,787,754	7,645,292

Note: During the six months ended 30 June 2025 and 2024, there is one and one equity investment were transferred from Level 3 to Level 1 upon the initial public offering of these underlying investments was completed during the reporting periods.

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

20. Fair Value Measurements of Financial Instruments (Continued)

(b) Valuation techniques used to determine fair values

The fair value of financial instruments traded in an active market is determined at the quoted market price; and the fair value of those not traded in an active market is determined by the Group using valuation technique. The valuation models used mainly comprise market approach, adjusted net assets approach and recent transaction price approach. The inputs of the valuation technique mainly include volatility, financial data of target companies, market multiple of comparable companies and discount for lack of marketability.

Assets subject to Level 2 fair value measurement were mainly included wealth management products and structured deposits and receivables measured at FVTOCI are evaluated by market approach.

Assets subject to Level 3 fair value measurement were mainly included equity investments in unlisted entities at FVTPL and at FVTOCI. These assets were measured mainly using market approach, adjusted net assets approach and recent transaction price approach. The judgment of Level 3 of the fair value hierarchy is based on the materiality of unobservable inputs towards calculation of whole fair value. Significant unobservable inputs mainly include discount for lack of marketability and price earnings ratio.

The Group did not change any valuation techniques in determining the Level 2 and Level 3 fair values.

Section IV Financial report

VI. NOTES TO THE INTERIM FINANCIAL REPORT (CONTINUED)

21. Event after the Reporting Period

(a) Distribution plan for interim dividend

Proposed Dividend per 10 Shares (RMB)	10.07
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Distribution plan for interim dividend	
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The Proposal of “2025 Interim Dividend Plan” was approved in the seventh meeting of the fourth session of director’s meeting. It was agreed that the company will distribute cash dividends equivalent to 15% of the net profit attributable to shareholders stated in the 2025 interim consolidated financial statements which was prepared in accordance with Chinese Accounting Standards for listed companies, amounting to RMB4,572,770,803.67. Based on the total share capital of 4,559,310,311 shares, excluding 22,632,510 shares held in the repurchase account, the effective share base is 4,536,677,801 shares. A cash dividend of RMB10.07 (tax inclusive) per 10 shares will be distributed to all shareholders.

The dividend will be declared and calculated in RMB. A-share dividends will be paid in RMB, while H-share dividends will be paid in HKD. The H-share interim dividend calculated based on the exchange rate published by the People’s Bank of China on 30 June 2025 (Monday) (HKD1 = RMB0.91195), accordingly, the Interim Dividend Payables for every 10 H Shares will be HK\$11.04 (tax inclusive). The company will not issue bonus shares or convert capital reserves into share capital for the 2025 interim period.

Other explanation:

The 2025 Interim Dividend Plan mentioned above was authorised in the 2024 annual general meeting of the Company held on 8 April 2025, and approved in the seventh meeting of the fourth session of board of directors of the Company held on 30 July 2025.

(b) Other subsequent events

As at 30 July 2025 (the date on which the board of directors approved the report), the Company has no other subsequent events that need to be disclosed.